

Hillier Parker

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PROPERTY ADVISERS

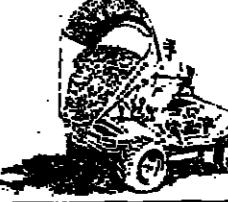
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FINANCIAL TIMES

No. 26,723

Monday July 21 1975

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NEWS SUMMARY

GENERAL

BUSINESS

Support Peart seeks 5% cut in 'green' £

U.K. AGRICULTURE Minister Mr. Fred Peart will seek approval for a 5 per cent devaluation of the "green pound"—the value of sterling used for EEC agricultural dealings—says sources in Brussels.

Blessing will be asked of the EEC Council of Agricultural Ministers at their meeting on Friday.

The move will raise official prices to British farmers and cut EEC subsidies on U.K. food imports. The impact on the housewife's shopping basket may be cushioned by increased consumer food subsidies.

Back Page

THE TREASURY has agreed to publish its economic forecasts twice yearly in greater detail, and allow them to be scrutinised more closely by outside analysts.

Back Page

UNEMPLOYMENT figures due on Thursday, could be pushed near the 1m. mark by the seasonal impact of school and college leavers.

Page 5

REVISION of the Government's new inflation insurance scheme for exports is called for by the National Economic Development Office in a bid to boost overseas sales of process plant equipment.

Page 5

DISSIDENT British Leyland shareholders intend to challenge the way in which control of the company is being handed to the Government by employing counsel to fight their case in the High Court.

CHRYSLER's new Alpine car, styled in Coventry, is to be built in France and will go on sale at the October Paris Motor Show.

Page 5

FIAT's group turnover rose from £1.428bn to £1.705bn (£1.2bn) in the first six months of 1975, but the higher figure masks a substantial drop in volume sales in all divisions.

Page 21

BOEING is seeking more international partners to collaborate on its proposed new family of jet transport aircraft. It recognises that sales prospects could benefit if European aircraft companies are involved in development and production.

Back Page

BRITISH STEEL Corporation is introducing cost-saving measures, including shorter working hours, at its Shelton, Stoke-on-Trent, plant, thought to have been losing around £500,000 a month.

Back Page

BRITISH BOARDROOMS are, as yet, almost untouched by Wood's Lib. Of the 40,000 entries in the latest Directory of Directors, only about 400 are women.

THREE BRITISH companies—GEC, John Laing and Sir Alfred McAlpine—are negotiating a major stake in the £600m. electrification of Iran's railways.

Back Page

THE CROWN AGENTS and Perman Securities, the Malaysian State concern, are considering setting up a joint company.

Back Page

NATIONAL SAVINGS movement provisional figures for June show net savings of £34.8m. With undistributed interest of £25.3m., the total of £60.1m. is the highest since March. Sales of the new index-linked return certificate, estimated at £85m., were the main reason for the better figures.

Page 5

OIL TANKER charter market is returning to the doldrums after a week of "euphoria."

Page 21

ANC deadline

Rhodesia's African National Council will give Prime Minister Ian Smith until October to afford a constitutional conference outside the country or it will revert to guerrilla warfare, said Bishop Muzorewa, ANC chairman.

Page 7

Merckx beaten

Frenchman Bernard Thevenet won the Tour de France cycling marathon by two minutes 47 seconds from Belgian world champion Eddy Merckx, who had never before been beaten in the race, which he has won five times.

Page 2

Watch this space

The Soviet cosmonauts aboard Soyuz-19 began preparations for their return today from man's first international manned mission into space. ITN will be covering the touch-down live as it is the first time the Russians have provided TV coverage of the end of a space mission.

Page 2

Party chief killed

Austrian Opposition leader Dr. Karl Schleifer, was killed in a traffic accident on Saturday, ten weeks before he was to be the People's Party candidate for the chancellorship in the General election.

London's oldest daily newspaper, *Lloyd's List*, produces its 50,000th edition today. Men of the week of "euphoria."

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For latest Share Index phone 01-246 8028

Healey claims wide backing for drive against inflation

BY RICHARD EVANS, LOBBY CORRESPONDENT

A confident Mr. Denis Healey, Chancellor of the Exchequer, claimed yesterday that the Government's counter-inflation package had already produced "a massive groundswell of support throughout the land" for the proposal to cut the rate of inflation to 10 per cent by next autumn.

The Chancellor, speaking on stand on principles, not prejudice or party advantage, on the eve of this week's important two-day economic debate in the Commons, claimed that one trade union after another was now responding to the call for realism.

"A tidal wave of commonsense is sweeping over the country which is sick to death of inflation and its consequences," he said at a Tipton Martyrs' Memorial Rally.

The purpose of Mr. Healey's remarks, which followed impassioned appeals to the Commons over the weekend by Mr. Wilson, Mr. Callaghan and Mrs. Shirley Williams, was two-fold.

He was attempting to rally trade union opinion behind the Government's economic policies and he was seeking to gain the widest possible support among Labour MPs for tomorrow's counter-inflation proposals.

Mr. Healey also took the opportunity to goad the Conservative leadership, which has decided to abstain on the Government's proposals and instead to support their own reasoned amendment.

Real and fundamental disagreements continued to separate the parties on many aspects of the nation's problems, Mr. Healey declared. That was natural and essential in any democracy. "But I believe that British people will insist that the argument should now be between men who face the facts without flinching and take their

responsibility for the future."

The Chancellor went out of his way to praise the National Union of Mineworkers Executive's decision to back the Government's policy. "Both on the Left and Right of politics there is a growing determination to drop doctrinaire nit-picking and concentrate on the big issues facing the nation."

Bid to curb sugar imports

BY PETER BULLEN

LESS THAN a year after Britain's big sugar shortage, the Government is considering how to prevent excess supplies being imported from some Commonwealth countries.

It is seeking to close a loop-hole in its agreement with traditional Commonwealth suppliers through which they could send more than their agreed quotas of sugar of sugar this year.

However, the Ministry of Agriculture yesterday denied reports

that the West Indies unit operating in South Armagh.

However, both the British and Irish Governments are con-

cerned, as indeed they have

been for a guaranteed price of £280 a ton.

The suggestion that U.K. refiners intended to suspend buying Caribbean sugar in view of the growing availability of cheaper supplies from other sources was made at a meeting of sugar producing countries at Bridgetown, Barbados.

Significantly, the call for unity within the Labour movement was echoed yesterday by Mr. Anthony Wedgwood Benn, Energy Secretary, who appealed to the Left wing not to work for the Government's destruction.

If Ministers continue to reject publication on the grounds that it would unnecessarily exacerbate relations with the Conservative Party, and with the Labour Party and with the Labour Party's activists, the Conservatives could put down a censure motion on the Government for next week.

The Chancellor went out of his way to praise the National Union of Mineworkers Executive's decision to back the Government's new pay policy, but he argued it was more sensible for him to try to influence Government policies from within.

The continued presence of

Continued on Back Page

Beef speech, Page 4

LISBON, July 20.

Pressure builds to remove Portugal's Prime Minister

BY JANE BERGEROL

AFTER a night of scattered violence as Communist and Socialist supporters squared off around Lisbon and across Northern Portugal, the political power struggle switched back inside the Supreme Revolutionary Council.

There were renewed and fiercer attempts to sack the Communist sympathising Prime Minister General Vasco Goncalves and get Portugal's two largest parties back inside a fifth provisional government.

A statement from President Costa Gomes in the Council's name gives the clearest indication so far that the Prime Minister will have to go if the current crisis is to be resolved and that both Socialists and Popular Democrats are to be requested to return to the Cabinet.

The President calls for political parties to "place the national interest above party obstacles and allow their militants to join the fifth government." Only then, the President states, can there be "respect for the will of the Portuguese people." At the same time the new Government is not officially to be a coalition of the different parties, thus attempting

to break down inter-party squabbling.

At the Socialists' biggest-ever rally in Lisbon last night, Dr. Mario Soares delivered a round attack on the Armed Forces Movement and its erection of roadblocks, with the help of Communist vigilantes, who harassed and provoked Socialists entering the city and slowed traffic to a crawl all day. He also had harsh words for General Goncalves, a new Prime Minister without such close party ties must be appointed, but the Socialists' leader said, as

Popular Democrats will agree to serve under General Goncalves, his inability to put together a fifth provisional government may serve as the excuse to sack him.

Both Socialists and Popular Democrats will agree to serve under General Goncalves, his inability to put together a fifth provisional government may serve as the excuse to sack him.

Vitor Crespo, the former high commissioner to Mozambique, a man capable of firm rule, or Major Melo Antunes, the AFM's mandarin and current foreign minister.

Although the military are therefore backing down from a

Continued on Back Page

LISBON, July 20.

The leadership of the Provisional IRA remains as determined as ever to ensure that the Constitutional Convention

will succeed but, in spite of some differences of opinion within the IRA's hierarchy on immediate

strategy, it is thought likely that

a decision on a full-scale

"return to the streets" will be

held over until the outcome of

the Convention is known, or at

least until it is fairly apparent.

The terrorist campaign would

inevitably be resumed in the

ultimate failure of the Ulster

Constitutional Convention to

reach an agreement on power

sharing, since any such Ulster

settlement would frustrate the

Provisionals' own objective of

securing a four

end to the present ceasefire

involving the British and Irish governments.

The basis for such a formula

could be the declaration by the

Heath Government at the

time of the Sunningdale conference

on Northern Ireland

when the British and Irish

Prime Ministers agreed, albeit

in separate declarations and

using markedly different lan-

guage, that no British Govern-

ment would stand in the way of

an all-Ireland solution embrac-

ing Ulster.

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Doing away with the nation-State

BY C. GORDON TETHER

It would seem that the Tory party is now just as convinced as Labour that it would be most inadvisable to try to hustle the British people into the more advanced forms of European integration. And the Danish Government is adopting a similarly cautious line on this front. So it is presumably safe to assume that the assurances that were coming from the pro-Market side during the American story in recent years, referendum campaign about the business importance that would continue to be attached to safeguarding one's British sovereignty in the event of the U.K. staying in Europe are not going to be immediately proved meaningless—as many anti-Marketeers feared they would be.

But these are, of course, early days. And as the heat will be on—from unification devotees at home as well as from many of the other EEC countries—for advances towards economic and monetary union and the creation of an EEC Parliament with real powers, the situation will have to be closely watched.

Democracy

Bearing in mind the growing enthusiasm for the devolution of political power evident in all parts of the world, it would not be going too far to say that the "bigger is better" theme is still coming to be seen as outdated.

The implications this has for the future of democracy have a particular relevance to the proposition that European nation-States can now advantageously give place to a multinational Western European conglomeration. For here it is especially necessary to ask whether the resulting combined population would be sufficiently homogenous to ensure that the minorities would be prepared to subordinate their individual interests to the collective one.

And, as Mr. Enoch Powell pointed out in a recent article in the *Daily Telegraph*, "the idea that a mass of humanity is turned into a democracy by giving it an assembly directly elected by universal suffrage is a delusion which the West has exploited by now with a good deal of other people's blood."

The Prime Minister was thus injecting a breath of reality into the EEC integration deliberations when he argued at last week's Summit that, before we start toying with unification plans, we should find out what European union means.

An existing system cannot sensibly be declared obsolete—whatever its imperfections—until something that is demonstrably better has been evolved to put in its place. This is certainly not the case so far as our own nation-State is concerned.

TV/Radio

† Indicates programme in black and white.

BBC 1

10.05 a.m. *Hector's House*. 10.10 *Dakar*. 1.30 p.m. *Andy Pandy*. 1.45 *News*. 4.23 *Regional News* (except London). 4.25 *Play School*. 4.50 *Screen Test*. 5.15 *Here Come The Double Deckers*. 5.30 *Star Prancelet*. 5.45 *News*. 6.00 *Nationwide* (London only). 6.25 *Tom and Jerry cartoon*. 6.30 *Sportstown*. 7.10 *Car Trek*. 8.00 *My Honourable Mrs.* 8.30 *The Likes Of . . . Jack Hedley*. 9.00 *News*. 9.25 *Monday Film: "The Man With X-Ray Eyes," starring Ray Milland*. 10.40 *The Royal International Horse Show*.

11.25 Weather/Regional News. All regions as BBC 1 except at the following times:

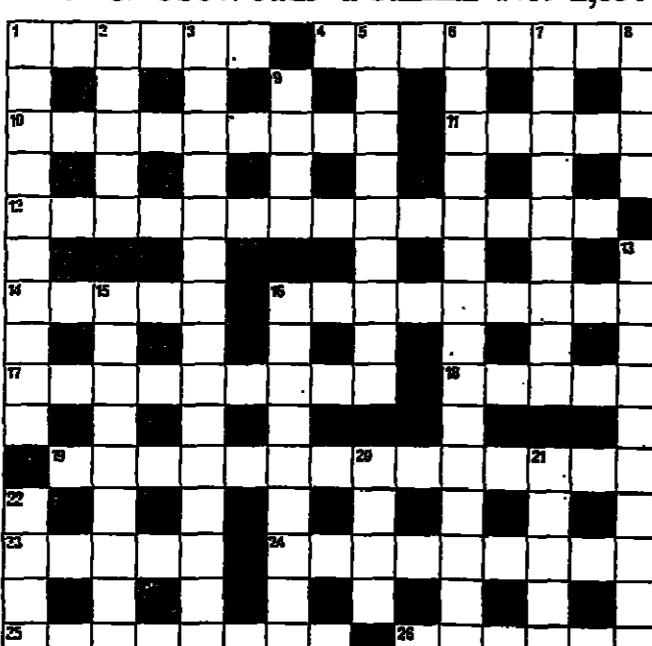
Wales—1.30-1.45 p.m. *Pili Pal*. 7.10-7.20 *Hedwig*. 7.30-8.00 *Sykes*. 8.30-9.00 *Harry Cadwallader's Last Day*. 11.25 *News of Wales*.

Scotland—6.00-6.25 p.m. *Reporting Scotland*. 11.25 *Scottish News Summary*.

Northern Ireland—4.23-4.25 p.m. *Northern Ireland News*. 8.00-8.25 *Arrows*. 8.30 *International Boxes*, followed by *Northern Ireland News Headlines*.

England—5.00-5.25 p.m. *Look North* (from Leeds, Manchester, Newcastle); *Midlands* To-day (from Birmingham); *Look East* (from Norwich); *Points West* (from Bristol); *South To-day* (from Southampton); *Spotlight South West* (from Plymouth).

F.T. CROSSWORD PUZZLE No. 2,834



THE WEEK IN THE COURTS

Stonehouse remand raises a host of legal issues

BY JUSTINIAN

WHEN Mr. John Stonehouse, extradited to England from Australia, turned up in Australia earlier this year, after having been reported drowned off a Miami beach, and was then subjected to extradition proceedings before the court, one could have predicted without too much foresight that his case would throw up a host of legal and constitutional issues.

Even now, with his return to England to face 21 charges of fraud, conspiracy and forgery,

there has been enough to captivate the experts, the latest of which is the refusal by the South American States, however,

the return might have been any but smooth. Indeed, there are some countries from which there is no extradition at all.

The whole problem of the international flight from criminal justice urgently needs study and reform.

The twin facts of the complicated process of extradition and the absence of any treaty of extradition with some countries of the world were a major factor in Mr. Stonehouse initially being refused bail. If he were to be granted bail and then absconded abroad, the problem of a second extradition proceeding or the failure to bring him to trial is stark.

It does not avoid the embarrassment, however, that while still a member of the House of Commons cannot prevent that member participating in Parliamentary proceedings, which may include a personal statement designed to put the defense before called on to do so before Judge and jury.

However, while Mr. Stonehouse remains in custody, his Parliamentary activity is effectively stifled. On this occasion Parliament is unlikely to make any issue out of the law's intervention in a Member's duties to his constituency and to Parliament.

A court cannot know in advance whether or not a person will appear if he is granted bail. All it can do is assess the likelihood of the bailed person complying with the conditions of his bail.

The trouble is that courts do not even have any information about the general rate of absconding by those who have jumped their bail. No information is collected nationally on a regular basis about persons remanded on bail.

In the absence of any such information it is difficult, if not impossible, to assess either the success of the courts in selecting the persons to whom bail can safely be granted and the persons to whom it should be refused, or the effectiveness of bail policies generally.

When one considers that many of those convicted of fraud offences spend a great deal of time in open prisons, from which they can physically walk out at any time and from

rebuttal to cloy those who are

indicated a propensity to skip the country if granted conditional house arrest pending trial seems a sensible innovation.

Until the authorities provide such information on a regular basis, in accordance with the recommendations of the recent Home Office Working Party's report on *Bail Procedures in Magistrates' Courts*, courts will be apt to take a cautious line and remain to cloy those who are

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Disenfranchised

Mr. Stonehouse's constituency may be the hardest hit by the disappearance and absence of its Member of Parliament. For nine months now, the electors of Walsall North have in effect been disenfranchised. Since the absence was initiated by Mr. Stonehouse himself, there is much to be said for replacing him without any judgment being concluded about his guilt or innocence of the criminal charges he faces. But the constituency cannot act without Parliament first vacating Mr. Stonehouse's seat. Plans to find a new Member of Parliament must necessarily await the outcome of the forthcoming criminal trial and ensuing Parliamentary action.

While the political and Parliamentary issues thus lie dormant, the legal problems recur. The protracted proceedings in Melbourne to have Mr. Stonehouse

remained in custody, his Parliamentary activity is effectively stifled. On this occasion Parliament is unlikely to make any issue out of the law's intervention in a Member's duties to his constituency and to Parliament.

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Businessman's Diary

U.K. TRADE FAIRS AND EXHIBITIONS

Date	Title	Venue
Current	North-West Home and Leisure Exbn. (cl. July 26)	Blackpool
Current	Brighton Antiques Fair (cl. July 26)	Corn Exchange
Current	Fish Catering Services Exhibition (cl. July 21)	Regent Centre Hotel, W.I.
Current	Northern Lighting Exhibition (cl. July 24)	Manchester
Current	Harrogate Gift Fair (cl. July 24)	Harrogate
July 22-24	Royal Welsh Show	Bulth Wells
July 23-24	Country Landowners' Assn. Game Fair	Chatsworth
July 23-Aug. 1	Int'l. Fire Exhibition and Conference	Olympia
July 28-Aug. 2	Tyneside Summer Exhibition	Newcastle upon Tyne
July 30-Aug. 2	Royal Lancashire Show	Kirkham
Aug. 1-2	The Hull Show	Kingston upon Hull
Aug. 2	Northumbrian Agricultural Show	Perth
Aug. 3	Midlands Toy and Gift Fair	Solihull
Aug. 4-9	Douglas Horse Show	Dublin
Aug. 11-14	British Furniture Manufacturers' Exbn.	Manchester
Aug. 13-15	United Counties Agricultural Show	Carmarthen
Aug. 17-21	International Gift Fair	Earls Court
Aug. 22-30	European Model Railway Festival	Central Hall, S.W.1
Aug. 28-31	Brighton Intern. Exbn. and Trade Fair	Metropole Exbn. Hall
Aug. 23-Sept. 6	Handicrafts and Do-it-Yourself Exbn.	Olympia

OVERSEAS TRADE FAIRS AND EXHIBITIONS

Current	Manf. Equip. for Aluminium Products (cl. July 24)	Moscow
Current	International Ocean Exposition (cl. Jan. 18)	Okinawa
July 26-Aug. 3	Dornbirn Fair	Dornbirn, Austria
July 26-Aug. 3	International Arts and Antiques Fair	Helsingborg, Sweden
July 28-Aug. 1	Packaging and Food Processing Exbn.	Johannesburg
July 28-Aug. 2	International Engineering Exhibition	Melbourne
July 28-Aug. 2	Instrument, Automation, Electronic Control	Anaheim, U.S.
Aug. 1-10	Western Packaging Exhibition	Singapore
Aug. 2-8	Int'l. Sports equipment Exhibition	New York
Aug. 2-8	Seas Side 3rd. Fashion Week	Ottawa
Aug. 6-20	Fishing Machinery, Equip. and Processing	Leningrad
Aug. 9-17	Austrian Timber Fair	Klagenfurt
Aug. 15-24	International Trade Fair	Malmö
Aug. 17-20	Fancy Food and Confection Show	Chicago
Aug. 20-Sept. 1	Plant Protection Exhibition	Moscow
Aug. 20-Sept. 5	International Fair	Algiers
Aug. 20-Sept. 6	New Zealand Trade Fair	Wellington
Aug. 20-Sept. 20	International Fair	İzmir, Turkey
Aug. 22-24	International Men's Fashion Week	Cologne
Aug. 22-Sept. 7	International Trade Fair	Reykjavik
Aug. 23-27	International Leather Goods Fair	Offenbach
Aug. 24-26	International Fashion Fair	Gothenburg
Aug. 24-27	International Fair	Frankfurt
Aug. 24-28	Fall Gift Show	Montreal
Aug. 26-29	Int'l. Sports and Recreation Trade Fair	Stockholm
Aug. 26-28	National Hardware Show	Chicago
Aug. 27-Sept. 7	Int'l. Home Exhibition	Dublin
Aug. 28-Sept. 2	Radio and TV Exhibition	Zurich
Aug. 28-Sept. 7	Mining Industry Technical Exhibition	Donetsk
Aug. 29-Sept. 7	International Radio and TV Exhibition	Berlin
Aug. 31-Sept. 2	Men's Fashion Fair	Copenhagen
Aug. 31-Sept. 7	International Autumn Fair	Leipzig

BUSINESS AND MANAGEMENT CONFERENCES

Current	International Marketing Programme (cl. Aug. 2)
To-day	IEE Industrial Instrumentation (cl. July 25)
July 23-24	Financial Times, Irish Times and Berlinske Tidende: Europa after the Referendum
July 22-25	Dunchurch College: Presentation of the
July 23	Coll. Dist. Trades: Careers Conference
July 25	Cooper & Lybrand: Market Assessment
July 29-31	Guardian Bus. Ser.: Effective Interviewing
July 29-31	ASM Project Management
Aug. 3-8	N-London Polytechnic: Systems Workshop
Aug. 3-10	BACIEC: Educ. and Training in England 1975
Aug. 4-5	Marketing Imp.: Finance in Marketing
Aug. 15-17	ABRAZAXS Man. Resrch: Basic Synetics
Aug. 23	Avon Note Control: Industrial Notes
Sept. 1-2	Financial Times, Norwegian Journal of Commerce and Shipping, Svenska Dagbladet, Berlinske Tidende, Helsingin Sanomat and the Oil Daily: The Second Scandinavia and the North Sea Conference
Sept. 1-5	Brunel Univ.: Workplace Negotiations
Sept. 1-26	Harry Mitchell & Partners: Work Study

WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week. The Board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interim or final. The sub-divisions shown below are based mainly on last year's timetable.

TO-DAY	COMPANY MEETINGS—	Hartmann and Crossley, 14, St. Mary Axe, E.C. 1145.
Boris Hopper, 10a, Chandos Street, W.	Flint Bros. 1145.	Invergordon Distillers, Glasgow, 22.
Hill (Charles) of Bristol, Bristol, 11.	London and Aberdeen Investment Trust.	Coastal Metals
Ingleson and Lamberts, Birmingham, 23.	Wenchester House, E.C. 11.	Coopers and Lybrand
Leeds, W.H. 10/10.	Wenchester House, E.C. 11.	Cruciferous Trust
United Capitals Investment Trust, Cardiff, 12-30.	Ed. 10-30.	First Union Gen. Inv. Trs.
BOARD MEETINGS—	Osley, Prinknash, 55, Conduit St., W. 1.	Gresham
British R. (A.J.)	Saints (M.), Birmingham, 12.	Harris (Palma)
McK. Refrigeration	Saints (M.), Birmingham, 12.	Hawthorn, Leslie and Probs.
Rainbow Organisations	7 Kendall Place, W. 1.	Hawthorn, Leslie and Probs.
DISCOUNT & INTEREST PAYMENTS—	Richmond Hill Hotel, Melksham, Wilts.	Hawthorn, Leslie and Probs.
British and American Film Holdings	Ed. 10-32.	Hawthorn, Leslie and Probs.
Clarke Nichols and Co. 0.725p	Ed. 10-32.	Hawthorn, Leslie and Probs.
EMI 2.625p	Ed. 10-32.	Hawthorn, Leslie and Probs.
Elys (Wimblinton) Dr. 3.30c	Ed. 10-32.	Hawthorn, Leslie and Probs.
Fidelity Inv. Dr. 3.30c	Ed. 10-32.	Hawthorn, Leslie and Probs.
Kerrisons Inv. 1.25p	Ed. 10-32.	Hawthorn, Leslie and Probs.
London and Provincial Trust 1.85p	Ed. 10-32.	Hawthorn, Leslie and Probs.
Markins Inv. 1.75p	Ed. 10-32.	Hawthorn, Leslie and Probs.
Newcastle Upon Tyne Inv. 1.85p	Ed. 10-32.	Hawthorn, Leslie and Probs.
Quality Goods Cents	Ed. 10-32.	Hawthorn, Leslie and Probs.
Ranks Horis. MacDowell 1.08875p	Ed. 10-32.	Hawthorn, Leslie and Probs.
United Spring 0.8425p	Ed. 10-32.	Hawthorn, Leslie and Probs.
TO-MORROW	COMPANY MEETINGS—	Hawthorn, Leslie and Probs.
Alpine Soft Drkts, Birmingham, 12.	Hawthorn, Leslie and Probs.	Hawthorn, Leslie and Probs.
Brown (N.J.) Investments, Manchester, 12-30.	Hawthorn, Leslie and Probs.	Hawthorn, Leslie and Probs.
Ed. 10-32.	Hawthorn, Leslie and Probs.	Hawthorn, Leslie and Probs.
BOARD MEETINGS—	Hawthorn, Leslie and Probs.	Hawthorn, Leslie and Probs.
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Kerrisons Inv. 1.25p	Hawthorn, Leslie and Probs.	Hawthorn, Leslie and Probs.
London and Provincial Trust 1.85p	Hawthorn, Leslie and Probs.	Hawthorn, Leslie and Probs.
Markins Inv. 1.75p	Hawthorn, Leslie and Probs.	Hawthorn, Leslie and Probs.
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Quality Goods Cents	Hawthorn, Leslie and Probs.	Hawthorn, Leslie and Probs.
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TO-MORROW	COMPANY MEETINGS—	Hawthorn, Leslie and Probs.
Bassett 12c.	Ed. 28/1-76	Hawthorn, Leslie and Probs.
Baily 12c.	Ed. 28/1-76	Hawthorn, Leslie and Probs.
Chedev. 12c.	Ed. 28/1-76	Hawthorn, Leslie and Probs.
Sec. 12c.	Ed. 28/1-76	Hawthorn, Leslie and Probs.
Conway 12c.	Ed. 28/1-76	Hawthorn, Leslie and Probs.
Daventry 12c.	Ed. 28/1-76	Hawthorn, Leslie and Probs.
Gateshead 12c.	Ed. 28/1-76	Hawthorn, Leslie and Probs.
Gwynedd 12c.	Ed. 28/1-76	Hawthorn, Leslie and Probs.
Hartlepool 12c.	Ed. 28/1-76	Hawthorn, Leslie and Probs.
Hill (Charles) of Bristol 2.50p	Ed. 28/1-76	Hawthorn, Leslie and Probs.
Lawrence (William) Ord. and A. 2.425p	Ed. 28/1-76	Hawthorn, Leslie and Probs.
Markins 12c.	Ed. 28/1-76	Hawthorn, Leslie and Probs.
Mid-Sussex 12c.	Ed. 28/1-76	Hawthorn, Leslie and Probs.
Mitras and Resources 12c.	Ed. 28/1-76	Hawthorn, Leslie and Probs.
Mississippi 12c.	Ed. 28/1-76	Hawthorn, Leslie and Probs.
North Warwickshire 12c.	Ed. 28/1-76	Hawthorn, Leslie and Probs.
North Warwickshire 12c.	Ed. 28/1-76	Hawthorn, Leslie and Probs.
Pendle 12c.	Ed. 28/1-76	Hawthorn, Leslie and Probs.
Perth 12c.	Ed. 28/1-76	Hawthorn, Leslie and Probs.
Portsmouth 12c.	Ed. 28/1-76	Hawthorn, Leslie and Probs.
Redbridge 12c.	Ed. 28/1-76	Hawthorn, Leslie and Probs.
Redruth 12c.	Ed. 28/1-76	Hawthorn, Leslie and Probs.
South Tyne 12c.	Ed. 28/1-76	Hawthorn, Leslie and Probs.
Tunbridge Wells 12c.	Ed. 28/1-76	Hawthorn, Leslie and Probs.
Weston 12c.	Ed. 28/1-76	Hawthorn, Leslie and Probs.
Worthing 12c.	Ed. 28/1-76	Hawthorn, Leslie and Probs.
Worthing 12c.</		

HOME NEWS

BSC hit by ending of Cashmores Glynwed pact

BY KENNETH GOODING, INDUSTRIAL CORRESPONDENT

THE BRITISH STEEL Corporation's stainless steel business, already deep in recession, has suffered another blow.

Cashmores, Glynwed's one of Britain's two largest stainless steel stockholders, has given up its special relationship with the Corporation, and in doing so has probably cost the BSC sales of at least 5,000 tonnes of stainless steel sheet.

Apparently it was not the fact that prices have come down in the recession which influenced Cashmores. Replacements to the BSC supply will cost as much. It was more a question of the remaining five, perhaps with a request to step up their levels of guaranteed offtake of steel.

The other stockholders are Brown and Tawse; Metal Centres (an Alcan subsidiary); Miles Druce (now part of GKN Steelstock); Alfred Simpson and C. Walker.

Ninian group urged to decide soon on third oil platform

BY RAY DAFTER

THE GOVERNMENT, becoming increasingly anxious about the state of the off-shore platform construction programme, has urged the operators of the big Ninian field to make an early decision about their third platform.

Chevron Petroleum (U.K.), as operator of the field, has been asked to take a decision by the end of September so that, if required, the platform can quickly take up the slack in spare construction capacity.

The Government's request comes at a time when there is some debate on the reserves and flow potential of the field which a stockbrokers' report has suggested should be revised downwards. This week-end has also seen the return of the £25m. Viking, Piper semi-submersible barge which was working on the line to Shetland harbour because the barge is expected to be sheltered outside Lerwick for 10

days while repairs and inspection of her positioning gear are carried out. But BP, who are acting as operators for laying the pipeline on behalf of the consortium, said yesterday that they did not expect any major delay to come into production in 1978—as a result of the problems aboard the barge. Much could depend, however, on how long the repairs take and whether the barge can get back to work quickly during favourable summer conditions.

The Ninian group of companies is so far committed to installing two platforms as part of a capital expenditure programme totalling over \$2bn. A report on the field in the past few days suggests that the total bill would be nearer dispersal of skilled labour teams can be avoided.

He has said that it is critical that Britain should not lose its capability to build platforms in the U.K. and thus encourage orders to go

EEC gives £1.4m. more for training

THE EUROPEAN Commission has approved the second 1975 allocation of grants from the European Social Fund, which pays 50 per cent of the cost of approved retraining, and re-settlement schemes for unemployed people.

Of the total Community allocation of £15m., £1.4m. goes to the U.K. and will be used to a scheme to prepare for regular employment for 1,751 young people.

The bulk of this latest allocation goes to Italian training schemes. In 1973 the U.K. Foot Secretary for Employment, Mr. Michael Foot, approved proposals by the from levy.

Associated Newspapers Group Limited

The Annual General Meeting for 1975 of Associated Newspapers Group Limited will be held on 11th August, 1975, at Noon at Waldorf Hotel, Aldwych, London, W.C.2.

Year ended 31st March, 1975	1975	1974
Earnings from Trading	£7000s	
Share of Earnings of Associated Companies	4,735	6,709
Earnings before Taxation	1,384	1,811
Extraordinary Items	8,215	9,344
Group Earnings	6,432	5,154
Dividends for Year	4,004p	4,051p

Extracts from the statement of the Chairman, Hon. Vere Harnsworth, to be presented to the Annual General Meeting.

The year to March 1975 imposed a reversal in the consistent improvement in Group profitability which has been a feature of the past five years. Group earnings before taxation fell from £9,344,000 in 1974 to £8,215,000 in 1975.

The particular causes of our difficulties in the general economic climate were lower advertisement volumes and the rate of increase in both wage levels and the price of newsprint.

The skill and flair with which the Daily Mail marketing strategy has been carried out has resulted in its maintaining circulation, unlike its competitors, despite two price rises. Currently this newspaper is contributing to earnings.

The reorganisation to print the Evening News in one centre and the change to tabloid designed to achieve a base for future profitability were successfully accomplished.

Although the advertising revenue has been maintained at approximately the same levels as last year it has fallen short of that required to compensate for the escalation in costs consequent upon rampant inflation.

Provincial newspapers' earnings were affected by rising costs and the stringent application of the Price Code.

The acquisition of the Courier Printing and Publishing Co. Ltd. of Tunbridge Wells has progressed smoothly but in view of the current economic situation, a postponement in the introduction of web-offset printing methods until the summer of 1976 was deemed advisable.

Two further North Sea discoveries have been made during the year.

The Bruce Field in Block 9/8 was discovered in July 1974 and was confirmed by a second well in February 1975 as a gas and condensate reservoir. The Crawford Field in Block 9/28 was announced as an oil discovery in April 1975. It is considered that each of these fields have commercial prospects, but each will require a number of additional appraisal/definition wells.

Development of the Argyll Field was delayed during 1974.

Since the year end, first shipments of oil have been landed.

Planning consent was given in January 1975 to construct an office building of 200,000 square feet gross, together with an element of residential accommodation, on our site on the South Bank.

This project is now under detailed study by architects and surveyors.

By the end of 1976 the redevelopment of both the north end of Harnsworth House and of our site near Crystal Palace should be completed.

In late November 1974, Abitibi Paper Company of Toronto made a bid through the Montreal and Toronto stock exchanges for the control of The Price Company in which we held 16.3% of the equity.

Before the Abitibi offer took effect and preceding the counter-bid for control by Consolidated-Bathurst an exchange of the 1,615,176 shares in Price for 807,538 shares in Consolidated-Bathurst was agreed. A statement to shareholders setting out the considerations which were taken into account in reaching this decision was then despatched.

This year's level of earnings may not be maintained unless there is an improvement in the general economic situation.

Neddy plan to boost process plant exports

BY RAY DAFTER

IN A BID to boost overseas sales of process plant equipment, the National Economic Development Office has asked the Government to revise its new inflation insurance scheme for major export contracts.

The scheme was introduced in February to protect companies from the impact of cost escalation and to enable them to compete more effectively with overseas manufacturers.

The Export Credit Guarantee Department said that expenditure on process plant itself this year should amount to £1.1bn., falling to £1.08bn. next year and £1.02bn. in 1977. Figures from the important chemical industry are not available for subsequent years, but even assuming they remain at the present high average, overall expenditure on process plant could fall by a third between this year and 1979.

Investments

The report says that the decline in orders will reflect the drop in North Sea oil activity later this year. But as the figures show, no account of expenditure on fields yet undiscovered, nor the probable carry-over of some projects, the long-term estimates might be too pessimistic.

Provided the chemical industry has maintained investment at least equivalent to the present average (£225m. a year between 1974 and 1977) it was unlikely that process plant business would fall to the low levels of 1972 and 1973.

Apart from the North Sea operations, other factors influencing the investment trends are the effects of inflation and the reduction in the level of energy consumption. The drive for conservation had had a direct effect on plans for investment in oil refining and electricity generation.

Turning to overseas markets, the report points out that \$400m. will probably be spent on finding and developing adequate supplies of oil throughout the world between 1970 and 1985.

An additional \$370m. would be required for refineries, processing facilities, tankers, pipelines and distribution systems.

These figures were at constant 1970 prices so that with inflation they may turn out to be twice the amounts in actual terms.

Although the important U.S. market may not be readily accessible, other areas throughout the world will undoubtedly provide more favourable opportunities," the report adds.

Capital expenditure by the process industries in the U.K. is ex-

New French-built Chrysler for U.K. market in the autumn

BY TERRY DODSWORTH, MOTOR INDUSTRY CORRESPONDENT



The new Chrysler Alpine.

in the first six months of this year, the company is only one resurgence in 1974, has had a poor year so far and badly needs a face-lift.

In this context, interest in the new Simca, to be called the car, the road to European integration as Ford, or even Vauxhall, the Alpine has minimal sales and will be discontinued lies in the fact that it slots into the same market sector as Simca's lost about £7m. last year. Chrysler U.K. lost £17m. and has a much less healthy record: hence fears that development work, leading to more British models.

These fears were to some extent allayed when Chrysler announced, in an apparent reversal of its model policy, that it was planning to introduce a new British-built product—and that it might seek Government loans to assist its development.

In the meantime, with the development of new models taking at least two years, Chrysler needs new products to offset its dramatic sales decline. With 7.3 per cent of the British market

lost in 1974, the Alpine, using Simca's experience of front-wheel drive, transverse engine design.

Fiat changing its British dealership system

BY TERRY DODSWORTH, MOTOR INDUSTRY CORRESPONDENT

FIAT IS TO abandon its two-tier car distribution system in the U.K. The move brings it into line with the method pioneered by Volkswagen in 1968—it is the last major importer to do so—and is designed to double its market share.

As Fiat converts its network, with a target date for completion in January next year, only British Leyland remains with a large two-tier system.

The future of BL's organisation is now the subject of intensive discussion between the company and dealer organisations, although a new co-ordinated sales organisation has already been created in BL's car division.

The future of Fiat's sales teams, which formerly operated separately, is just finished touring the country for a major series of discussions with distributors and dealers.

British Leyland is expected to complete the sale of its Autishi subsidiary in Spain soon. Autishi was placed in liquidation earlier this year after BL failed to conclude its sale to General Motors, which had agreed to pay £27m. for it. Since then, BL has been negotiating with other Spanish car manufacturers, and is on the point of reaching agreement with SEAT, the Spanish affiliate of Fiat.

More Home News

on Page 20

Virtually every importer in the U.K. now has, or is introducing a single-tier system of car distribution. The advantage of this method lies in the directness of contact it brings between the main franchise holder (in this case Fiat (England), which is wholly owned by the parent company) and the retail outlet which sells the cars.

Under the reorganisation, Fiat distributors will lose about 4 per cent of their discount on cars, dropping down to the 17.5 per cent which dealers get. On the other hand, some distributors will retain control of parts distribution.

Fiat is also discussing new

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PARIS

The magnificent new 32-story Paris-Sheraton is perfectly located near Gare Montparnasse, convenient to the city's newest commercial centers and the lively night life of the famous Left Bank.

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The Executive's World : The Office

EDITED BY JAMES ENSOR

Bring the conference to your desk

BY CHRISTOPHER LORENZ

IT MIGHT seem perverse to systems in favour of equipment promote greater use of the telephone of its own design for use on phone just when the average private leased circuits. The business has been told by the psychological and travel-replace-Post Office that its bill will meet aspects of teleconferencing virtually double in the space of time were underlined in a paper six months without a single by Quebec University, which extra call being made. But uses it for administrative rather transport costs are also soaring, than teaching work.

and with many companies becoming keen on improving internal communication, there ought to be considerable scope for extending the use of telephone conferencing. A seminar in London on Friday was told by speakers from the Communications Studies Group, sound-only systems "are always cheaper than the alternative face-to-face meetings."

If there is such a potential for saving conference participant's time, effort and money in travelling miles to a face-to-face meeting, why is teleconferencing still in its infancy? Apart from the wish of many businesses and even some civil servants to have a night on the town, far away from home (a barrier which is taken for granted in the communications industry), the answer is mainly a mixture of weightier psychological attitudes, technical problems, lack of marketing flair on the part of the Post Office and many of its overseas counterparts, and insufficient past attention by generally asserted that number of their product range (LSTs)—the one loudspeaker.

Experience of how the phone which ICI has not limited PO services can be put abandoned—was, unsuitable for extensive and successful use conferencing. The third was presented by the Open category of systems are custom-made by the Open University (which organised built, such as the Remote Loudspeaking telephones all the seminar), but ICI explained Meeting Table developed by why it had to abandon all but CSG itself in the U.K. and on one of the PO's public network Canadian Department of Com-



Noughts and crosses played on Open University's new DataPad.

munications system. Some have almost unusable for conferences."

Mr. David Gabbitas, head of ICI's Telecommunications Unit, was even more critical, saying that ICI's Conference equipment was abandoned partly because of the very high noise level through old Strowger exchanges and the large number of crossed lines.

But all these systems have their disadvantages, the CSG speakers stressed. Conference calls require much input of manpower (engineers and operators) and can only accommodate groups of up to eight. Multi-point calls also require at least 24 hours notice in the U.K. and Canada, for example.

Loudspeaking telephones all occasions can prove to be

there is a weight of evidence suggesting a large untapped market for audio systems in the business and government world. A U.K. civil service survey carried out for the Hardman Report on dispersal suggested that 30 per cent. or more of face-to-face meetings could be replaced by a sound-only system, compared with only 20 per cent. for Confer-

Both would have to be flanked by some sort of document transmission service (such as facsimile) in many cases, but this is not to say that an instantaneous visual connection would be needed.

Apart from technology, a crucial factor in all this is the all-too-easily disregarded question of psychology. Initial resistance to audio-conferencing can be overcome, as the Open University's experience has shown.

The OU now also plans to use teleconferencing on its administrative side, a step already completed successfully by the University of Quebec, whose twenty centres are located in eight provinces spread over a territory 800 miles long. A paper by Mr. John S. Daniel from Quebec summed up the psychological implications thus:

"Users agree that teleconferences are shorter, more formal, more businesslike and more interesting than conventional meetings. Each participant expresses his opinion succinctly (in turn) and there is little tendency for two people to speak at once or to engage in digressions and sub-group discussions."

Visual cues can obviously be crucial in group discussions, especially when a participant is trying to time a controversial suggestion for which he wants to gain support from his colleagues. For educational use, the best use of the public system. The OU has 48,900 students scattered all over Britain, many of whom find it difficult to take part in the programme of face-to-face tuition, justified. Whether this would be true in the business world is another question.

What about the impact on travel? Mr. Gabbitas said that ICI had tried not to stress the cost-savings argument, instead emphasising the value of more regular interaction between remote groups of people in the company—“although we hope that in addition, there will be some travel cost savings.” So would such a system increase the number of meetings without reducing travel, asked Mr. Daniel, quoting some companies which—unlike ICI—fear such a result? It was significant that nearly 90 per cent of University of Quebec users claimed that teleconferencing reduced their travel, he said. A smaller proportion (75 per cent) held that a solution may be in sight with a new “dataPad” designed by its engineers using a normal TV set.

The PO Marketing Department's belief that the market for non-visual conferencing is before decisions were taken, limited is one of the reasons for its lack of aggressive promotion of audio systems. But decision-making process.

Last week the five-month sit-in at Imperial Typewriter ended following the Government's refusal to rescue the factory at Hull.

But, as ROY LEVINE discusses, the 64-year old company has its third owner who declares that

Imperial lives on

LAST WEEK a new range of Imperial portable typewriters around Britain," says Mr. Bradshaw, the newly appointed managing director. "We are shouting from the rooftops that the name 'Imperial' is not dead."

This exercise in public relations followed the news that the Government would not put any money into reviving the factories at Leicester and Hull, closed by the American parent Litton Industries earlier this year with 3,000 redundancies.

The Americans have almost completed their withdrawal from the U.K. (one building remains to be sold and the plants auctioned), having sold the 'Imperial' name, marketing organisation and stocks of typewriters to Office and Electronic Machines (OEM), a public company, for just over £1m. Imperial typewriters The Leicester factory has been closed without too much fuss and calculators were launched together with the comment by appointed managing director Mr. Jim Davies, who has been with the alternative employment.

But at Hull, where unemployment is much higher, especially among the large Asian community, a workers' sit-in was organised not only as a protest but also as an interim measure while financial support was sought in the U.S.

Mr. Bradshaw attributes the failure of Imperial to several factors. The first was over-reliance on British Government contracts which were not profitable enough to support the company. Then there were the failures to invest in research and development or expand production of office machines after the war and so capitalise on its virtual monopoly in the market.

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After a study by consultant Urwick Orr the Government refused to back the venture. The workers failed to get help in the U.S. So, before the workers brought by Litton was heard in the High Court on Friday, the workers withdrew.

Meanwhile, OEM is fighting bravely to promote the Imperial name and has employed a public relations firm to help remove the stain. Imperial's market share has fallen further since the turbulent events started in February, but management is hopeful that it can stop the bleeding, even in the face of a depressed typewriter market.

In a weak market OEM's turnover has dropped by about 15 per cent. and Imperial's by double, that caused partly by the falling pound and hence more expensive imports. By year-end, however, management hopes to see some recovery. OEM's turnover in 1974 was £8.3m. The combined turnover this year could reach around £12m. and a fair guess is that Imperial will contribute roughly a quarter.

Portables

When management did finally spend money building a factory in Hull, it concentrated on portables. This is not as profitable a market as electrics.

Although Imperial maintained its profitability, it had failed to keep up with the market. "The writing was on the wall and in 1980 support was sought from the Government and some of the large industrial firms. But no-one was interested in investing in typewriter production—following the closures of Oliver, and others. IBM withdrew and moved its factories to Germany and Holland."

The news that Imperial was up for sale carried across the Atlantic and Litton made a bid for around £2m. After examining the company it brought the price down by £1m., remembers Mr. Bradshaw.

Litton switched marketing from traditional outlets like Commonwealth countries to the U.S. and its own far-flung empire. But its real failure was again in electrics. Imperial could only manage to capture less than 10 per cent of the single element typewriters fast developing electrics which will be launched in the market. Losses of over £4m. autumn will carry both the week strike at Leicester, the remains to be seen whether there is a market for both.

Future

But the future of Imperial depends first on whether Triumph-Adler can produce a better electric and then whether it can follow that up with a competitive editing typewriter, for that is where the future lies as surely as electrics have replaced manuals.

Adler is still test-marketing its TASA 6000 word processing system designed by Royal in Hartford, Connecticut. Selling at £5,000, that machine is at the expensive end of the market. So perhaps it needs to produce a cheaper model under the Imperial banner.

The first step in that direction is the news that the new fast developing electrics which will be launched in the market. Losses of over £4m. autumn will carry both the week strike at Leicester, the remains to be seen whether there is a market for both.

Croydon comes of age

BY ROY LEVINE

"THOSE presently enjoying low rents may have soared, reducing the differential to almost nil. An examination of 'Office Salaries Analysis 1973' by the Institute of Administrative Management shows that median salaries in South and South West London are only 3 per cent. below the levels for the West End and the City.

Decisions are not easy. Firms are caught between the dilemma of whether to move and save overheads or spend scarce capital resources in relocating. Widespread deferment of relocation plans is obvious from the fact that one in every five "decisions not to move" monitored by the LOB since its inception in 1963 were taken in its last financial year.

Obviously, in such a situation office planning consultants are having a busy time. But even the savings they can make through more efficient use of space are not enough in some cases. The move out of Croydon is beginning to accelerate.

One consultant who has been busy in the area is Mrs. Aubrey Jones of Organised Office Designs.

For two of her clients in the area the hike in rents could mean that accommodation overheads will more than double overnight. One company with about 400 people rents 80,000 square feet on five floors and is facing a rise in rents from £1.33 per square foot to £7. With rates at £10,000, service charge at £27,000 and cleaning at £8,000 the cost per head of office accommodation will be increased from £542 to £1,392.

This company has failed to sublet a portion of its space and is considering leaving that part vacant on the argument that if rents cannot be saved, rates, at least, can.

In its recent Croydon survey Organised Office Designs showed that two-thirds of the 39 buildings surveyed were less than ten years old. At the same time staff salaries in Croydon have

A senior appointment with Space Planning Services

Space Planning Services Limited is the UK's largest independent firm of consultants specialising in the planning of administrative buildings. Our clients include organisations of national and international repute.

We wish to appoint a senior consultant to develop and control major assignments. The range of projects is wide and includes purpose-designed buildings as well as conversions of existing premises. The work includes detailed studies of clients' operational requirements, including long term forecasting, leading to the establishment of design briefs and subsequently following their interpretation right through to completion of the project.

This is a first class opportunity for an ambitious man, aged about 30-35, with specialist training, considerable business experience, and the drive that ensures that clients are serviced efficiently and their business—his—is constantly developed. This means that he is likely to have a management consultancy background with experience in building processes and allied disciplines. Education to degree standard is essential.

The right man, who will command a salary of around £6,000, will play an important part in the growth of SPS and can expect to share the rewards that such a contribution will bring.

Application forms from: Mrs B. Keeley, Space Planning Services Limited, Western House, Uxbridge Road, Hillingdon, Middlesex UB10 0LY Telephone 01-573 2271

JAPAN COMPANY HANDBOOK

Just Out!

2nd Half, 1975

A Data-packed Baedeker of Japanese Firms!
The Essential Data on Japan's 957 Firms of Any Real Significance. Indispensable for Stock Investors, Bankers, Traders and Multinational Businessmen.

CONTENTS

Capital changes; Stock prices & turnovers; Capital; Total assets; Stockholder's equity; Outstanding shares; Sales breakdown & export ratio; Business results; Business forecasts; Development of new products; etc.

Readers' Comments

"It is very useful in connection with the starting of new business with Japanese companies."

Mr. W. Griching of Nordringen Bank (Zurich)

"Complete with most of all the information needed." Mr. Fernando Tige de B. Rodrigues of G.E. do Brasil (Brazil)

"Extremely useful for the Banking Community."

Mr. Robert L. Lovett, Investment Banker (U.S.A.)

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TOYO KEIZAI SHINPOSHA
(The Oriental Economist)
4, Hongokuchi 1-chome, Chuo-ku, Tokyo 103, Japan

Balance sheet as at 31 December 1974

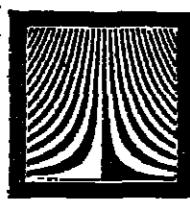
ASSETS

	Francs	Francs
CURRENT ASSETS		
Liquid assets		
Cash	23,288	
Balances with banks, payable for periods up to 30 days	2,311,588,545	2,311,611,833
Balances with banks for agreed periods of more than 30 days	4,052,103,327	
Balances with non-banking finance establishments	18,087,500	
Bills discounted	1,675,760,992	
Other advances secured	4,654,814,932	
Other advances unsecured	2,120,512,519	6,775,327,451
Securities		
foreign state and municipal securities	490,113,018	
other interest-bearing securities	1,475,137,836	1,965,250,854
Miscellaneous	353,356,253	
FIXED ASSETS		
Participations	387,203,376	
Real estate	12,461,410	
less depreciation	58,522	
= net book amount	12,402,888	
Furniture and equipment	1,885,508	
	17,570,364,220	

The bank is a wholly owned subsidiary of

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The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

• COMPUTING

Improved data entry devices

IN THE spate of announcements from IBM last week concerning a series of new products, a number of significant facts have emerged. One of the most important so far as users are concerned is the move on the 3790 communications system/data entry equipment to make it able to function independently of the main computer system.

This is achieved by using the capacity of the control unit's diskette to handle user data, formatting and system control.

New are the 3760 key stations which offer 24 operator positions on 16 direct entry units, at maximum switch. System control is via a batch transfer program for two-way communication under the instruction of the computer operator who does not have to handle any media and can instruct the 3790 to transfer its processed data to peripherals under the control of the main computer.

The controller for the system is made at Havant, Hants, and the key stations at Greenwich to a total design by the Uithoorn laboratory in the Netherlands. First customer shipment is for the beginning of 1976.

General Business Group of IBM in the U.K., in the first announcement made since its formation from General Systems and Office Products, disclosed what had been known for a week in the U.S., namely that a new model was being added to the System 3 range. Model 12 becomes the smallest of the company's units able to use the 3340 disc system giving fast access storage of over 80m. characters.

This direct access unit allows many small businesses to use their entire information base on-line for immediate use.

European manufacture is to be in Italy and first shipments of the unit are for late summer next year.

Meanwhile, an independent report by Decision Data Computer Corporation in the U.S. finds that users of System 3 equipment intend to keep their machines for far longer than the accepted norm with a life expectancy of seven years compared with three to four years.

This is despite the way in which System 3 has altered since it was first introduced as a non-

standard card only in 1969. Between the first model delivered at \$990 rental and the current \$2,200 per month disc-based "typical" unit, with 10m bytes of direct access store, lie five years and 25,000 deliveries round the world.

Keeps check on stock

SOME 14 fields of information in 77-character records are the basis of a stock control system introduced by Sycon (Atlantic) of 23 Russell Street, Reading, Berks RG1 7XD (0734 594242).

Based on a PDP-8 mini, with

corresponding assurance of maintenance and support, the system allows transactions and enquiries to be made on a VDU on which a full record can be displayed in less than a second. Two system sizes are available, one with a capacity of 4,000 77-character records (28,570), the other handling 12,000 (£10,812).

The 14 fields include location, description, quantity in hand, allocated quantity, re-order level and quantity, stock on order, prices, VAT and several others.

Reports are generated on a 132 column printer which is also used for keeping hard copy of all file transactions.

Sycon will tailor the system to meet individual requirements, and it can also be expanded to include other business applications such as invoicing, payroll or accounting.

A DATA recording unit based on the Philips digital cassette transport has been announced by Digital Equipment Company for use with the PDP 11 range of computers. The company will

continue to supply its TA 11 cassette system, a specific in-house design.

Available in single or dual transport form, the unit is to ECA 34 (BS 5079) standards, now internationally accepted for the interchange of digital data on cassettes. Any tape recorded on London N18 3AL.

The unit is on castors and can be positioned by the workplace to remove fumes at source. A flexible hose enables easy and accurate positioning of the suction hood.

Filtration is in two stages and fume particles are collected by a washable foam filter. It is supplied as a complete unit needing only 13A plug.

Details from: BOC, Gas Equipment and Workshop Supplies, Commercial Centre, Angel Road, Trading Estate, Edmonton, CR9 3AL (01-634 3622).

Rubber and Plastics Division, Mitcham Road, Croydon, Surrey.

In a attempt to win minds at the 12 to 14 year old level in schools the Department of Industry has just launched PETT in co-operation with the CBI, the CEI and other bodies. PETT stands for Project—Engineers and Technologists for Tomorrow.

The tube, in a variety of sections, can be used for thermal insulation and other engineering and industrial applications.

A technical information sheet

(ERP 112) has been published on Evazote foamed crosslinked ethylene vinyl acetate, a material that complements Plastazote and the idea will be to bring schools by means of a magazine to natural rubber or Neoprene.

Bakelite Xylomite, Expanded

Rubber and Plastics Division, Mitcham Road, Croydon, Surrey.

Speaking at the recent launch of PETT the Director General of

the CBI, Mr. Campbell Adamson, emphasised that the need was now urgent to give young people a "better idea" than they are being given at the moment" of the excitement, challenges and variety offered by careers in industry and the services, which can be provided by scientists and engineers to the community in the form of improved transport, food, housing and almost every other modern amenity.

Academics are naturally worried and now alarms are sounding in Government circles since within five years or so the

shredded form for protective packaging applications. Shredded effects on industry could be

serious.

Reasons range from "the absorption; resilience; lightness to the weight; and non-absorption of moisture.

Under recent agreement

Kewell Converters is producing a range of gaskets, cord, and tubing sections in Plastazote for general autonomy, its apparent

lack of human values and perhaps above all its continuing

other low temperature applications.

The tube, in a variety of

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Bakelite Xylomite, Expanded



Building and Civil Engineering

£10m. plant for Chloride

A £10m. contract to design and for an ordinary hydraulic excavator, converting it into a silent concrete breaker.

The project includes a building for a motive power plant, an effluent treatment plant, and the necessary mechanical, electrical and process services to support the plant.

IDC is also to be responsible for the procurement, delivery, installation and commissioning of the battery-making plant.

Great emphasis has been placed on the protection of the local environment. There will be extensive use of filtration equipment, and considerable effort directed to recycling water and raw materials used in the manufacturing and assembly processes.

IDC will undertake full project commissioning and plant testing prior to production starting and it is expected that the plant will be completed in 1977.

Bridge over the Tigris

POSFORD Parry and Partners has completed design and tender documents for a 4-lane bridge across the River Tigris situated about 15 km. to the north of Baghdad and known as the Baghdad North Bridge.

The bridge will connect the Arab Canal highway with the road to Mosul, and so form part of the orbital highway around the city. The project includes dual level traffic interchanges with five minor bridges, and is estimated to cost about £9m.

The firm has also been commissioned to carry out hydrographic surveys for Port Kansar on the Rio Nurea in the Republic of Guanacaste. The port lies at the head of a narrow approach channel and handles 4m. tons of haulage a year from the hinterland.

Behind the scenes

A GENERALISED but interesting insight into the work of the Building Research Establishment is given by a film just released—*Search and Research*.

The considerable range of applied research undertaken at the BRE is exemplified by sequences on aspects as varied as testing in hospitals, materials testing, preservation of ancient buildings, fire hazards, noise monitoring and control, environmental investigations in schools—shown with great impact in a time lapse sequence of a speeded-up day in an actual classroom.

Two other BRE films also released at the same time deal with specific aspects of work at the establishment—one, Plastics in Fire, examines the hazards present in some inflammable plastic materials; the other, The Nibbler—a Quiet Concrete Breaker, introduces a piece of equipment developed by BRE.

The Nibbler is an attachment

Jetty and wharf contracts

WORK has begun on the reconstruction of the east pier at Grimsby fish docks.

The contract, valued at over £400,000, is to demolish the existing timber jetty and construct a new one with steel foundation piles and reinforced concrete deck. It has been awarded to The Dredging and Construction Company by the British Transport Docks Board.

At Govan Yard, Glasgow, the company has started work on the reconstruction of the east wharf, part of a major development programme being undertaken by Govan shipbuilders.

The existing timber wharf, located in the fishing out basin of Govan Yard, is to be partially demolished and replaced with a 100-metres-long steel piled quay wall and concrete deck supported on universal bearing piles. Incorporated in the deck will be heavy duty crane rails.

Cutting the cost of new roads

A CALL for a fresh approach in assessing the potential use of lower grade materials for sub-bases and bases in road building has been made by Mr. Pat Tittman, chief planning engineer, Mears Construction.

In a paper presented to the Cement and Concrete Association Training Centre, he said that the DoE Specification had been invaluable in providing a standard well understood specification for widely available materials from which sound roads could be built quickly.

Another store for Fine Fare

KEDA Construction of Radcliffe, Manchester, has won a £1.7m. contract for the new Winsford, Cheshire, shopping development planned by Fine Fare.

The project includes an 8,000 square metre store, a three-floor car park, six independent shop units and a public house. Completion is expected in 1977.

Architects are Tweddell, Park and Partners and consulting engineers are Michael Barclay Partnership.

Supermarket and shops

BOTH a supermarket and 25 individual shop units at Sunset District Centre, Leeds, are covered by a £1.2m. contract awarded to Miller Construction, a division of James Miller and Partners, by William Morrison Supermarkets.

Included in the contract are a covered walk for pedestrians, service yards and roads and a car park.

The supermarket will be a single-storey steel-framed structure about 84 metres long and 32 metres wide. The shops which are for use by other traders will be in two blocks, the mall running between them and linking into the supermarket at one end.

Architects are John Brunton and Partners, and consulting engineers White Young and Partners. Work is just starting.

£8.4m. awards to Higgs & Hill

Two contracts, with a total value of about £8.4m., have been awarded to Higgs and Hill.

The largest, worth £5.1m., is for the remaining building work involved in the construction of new regional headquarter offices for the Central Electricity Generating Board on land adjacent to its Scientific Service Laboratories at Beckwith Knowle, Harrogate, Yorks.

The building has been designed by Gillinson Barnett and Partners and will be built around the four sides of a quadrangle.

It will be constructed entirely of reinforced concrete.

Aluminium curtain walling with continuous bands or recessed double glazing will minimise solar heat gain and glare but will

permit reasonably large windows.

Work is due for completion in 1977.

The other contract, valued at £3.1m., is for improvement of the A45 between the Newmarket bypass and the Bury St. Edmunds bypass.

There will be dual 7.3 metre carriageways with an additional 1 metre hard strip and principally a 4.5 metre central reservation. Approximate length of the scheme is 8.5 km. including two grade separated interchanges.

Earthworks will involve excavation of about 652,000 cubic metres of material and the placing of about 308,000 cubic metres of compacted fill. Three bridges are to be constructed.

Aluminium curtain walling or vertical vinyl hoarding or vertical tile hanging above.

LOVELL Housing has been awarded five housing contracts totalling over £3m. All the schemes will call for the Lovell timber frame system with brick cladding to the ground floors and either horizontal vinyl hoarding or vertical tile hanging above.

The building was erected about 50 years ago and has been re-

£8m. civic centre

MUNICIPAL offices, with three levels of basement car parking and offices at Wulfrun Street, Wolverhampton, are to be constructed by Taylor Woodrow Construction at a cost of over £8m.

The development about 130 metres long and 95 metres wide, will be an "L" shaped structure covering an area of some 12 hectares. Construction will be of reinforced concrete frame with circular columns and "waffle" slabs for the elderly.

Other contracts are for 120 units at Camp Road, St. Albans, for St. Albans District Council (£1m.), a similar 32-unit complex for the same council at Hollyrood Crescent, St. Albans (£2.5m.), flats for the Borough of Epsom and Ewell (£2.5m.) and houses for the Greater London Council at Heston Road, Hounslow (£7.665).

The architects are Clifford Culpin and Partners, structural engineers Ove Arup and Partners, and quantity surveyors, Gardiner and Theobald.

The project is due for completion in 1978.

Amalgamated Investment and Property Company, following Epsom's restoration work it now offers a floor area of about 166,500 square feet which can be divided into individual offices or suites.

In what was an almost total

overhaul of the building, Epsom

replaced the top floor with two

new office levels and built a

new block within the central

courtyard to take the place of a

building which had been de-

stroyed by a bomb in the last war.

The new wing is linked at vari-

ous levels to the original struc-

ture.

Apart from an extension,

the amenities now include a

luxurious passenger lift, double-

leaf entrance hall, lift with

marble walls, panelled wood-

room of about 2,400 square feet,

individually styled and panelled

executive suites, sauna bath,

fitted carpet throughout, car

parking facilities in the adjoin-

ing private road, and landscaped

gardens in the internal court-

yard.

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FINANCIAL TIMES SURVEY

Monday July 21 1975

INVESTMENT SERVICES

The investment adviser has had to move rapidly to keep up with the events of the past year or so. Rapid inflation and the introduction of new forms of taxation have altered many of the criteria on which decisions were based. The problem of what to recommend to the investor has never been more difficult.

BEFORE YOU INVEST IN ANYTHING, INVEST IN SOUND ADVICE

As far as Property is concerned that means securing the most professional, experienced opinion available.

For now, more than ever, you will appreciate that this is an increasingly complex area of operation.

In which the skills and knowledge of your property investment advisers can determine the difference between success and disappointment.

Richard Ellis, 64 Cornhill,
London EC3V 3PS. Tel: 01-283 3090
Trafalgar House, 75 Hope Street,
Glasgow G2 6AJ. Tel: 041-204 1931.

Richard Ellis
Chartered Surveyors

Adapting to new circumstances

GOING BACK about ten years, the concept of investment services were almost non-existent. For it was then possible to view everything in watertight compartments. There were the accountants who advised on tax; the solicitors who dealt with legal matters; the stockbroker who managed the portfolio; the bank which handled current finances and perhaps trusted business; and a number of other ancillary people such as unit trust managers who gave the more entrepreneurial individual the chance to make more money than he might have done by conventional methods.

Even ten years ago this would have been a crude picture for there was a definite overlap between the various categories, but it is fair to say that the various independent sectors have become increasingly inter-dependent in recent years.

Putting a number of complicated developments into perspective, it seems that there are several major strands of recent development. First there is the overwhelming factor of inflation and — equally important—the currently more volatile characteristics of investment forms which had previously been considered a sure way of conserving capital and/or improving income over a "long-term" period.

The obvious investments which fitted into this category are equities and property, both of which fell from grace in 1973/74 and which even now have not been fully rehabilitated as "safe" investments, where conservative investors are making the judgements. The corollary is that the average investor is now prepared to look at a much wider range of investments (the success of Krugerrands was evidence of this) and expects his investment advisers to do the same.

Displeasure

In this respect the investment adviser has had to move rapidly with the times, for remaining committed to last year's investment media through thick or thin is the sure way to earn the displeasure of the modern investor. And there are other complications.

Savings Banks which have been showing a very real enthusiasm for breaking into the unit trust and life assurance field in line with the plans to become a "third" force in banking. Individual approaches may vary but the banks have been moving along broadly similar lines to develop their customer relationships and to sell more services. This starts at branch level where bank managers are encouraged to act as "contact" men—not necessarily being all-round experts in personal finance themselves, but having the resources of the bank to call on when faced with a problem.

The clearing banks typify development in the trustee departments which are now not

ment trust groups are also even some general financial firms have found it better moving in the direction of be-planning advice if required. The to put their clients into over-coming integrated financial service concept has been successful and sea-oriented unit or investment trusts rather than trying to set up individual currency loans.

Similarly insurance companies—even the traditional ones—with the plans to become a "third" force in banking. Individual approaches may vary but the banks have been moving along broadly similar lines to develop their customer relationships and to sell more services. This starts at branch level where bank managers are encouraged to act as "contact" men—not necessarily being all-round experts in personal finance themselves, but having the resources of the bank to call on when faced with a problem.

The clearing banks typify development in the trustee departments which are now not

many firms have found it better moving in the direction of be-planning advice if required. The to put their clients into over-coming integrated financial service concept has been successful and sea-oriented unit or investment trusts rather than trying to set up individual currency loans.

The same kind of considerations apply to accountants and solicitors who together form a unit trust client. There is an increasing ambiguity about the role they are expected to play in providing investment advice. The stockbrokers often get frequently-voiced suspicion is that they often do a less-than-adequate job in areas where they have no particular expertise and the obvious target for criticism is their role in the life assurance field where they collect commission payments for acting mostly as "link" men. But the established unit trust client is specifically geared to deal with private clients. For customs are difficult to break meetings with the managers and for business relationships in the

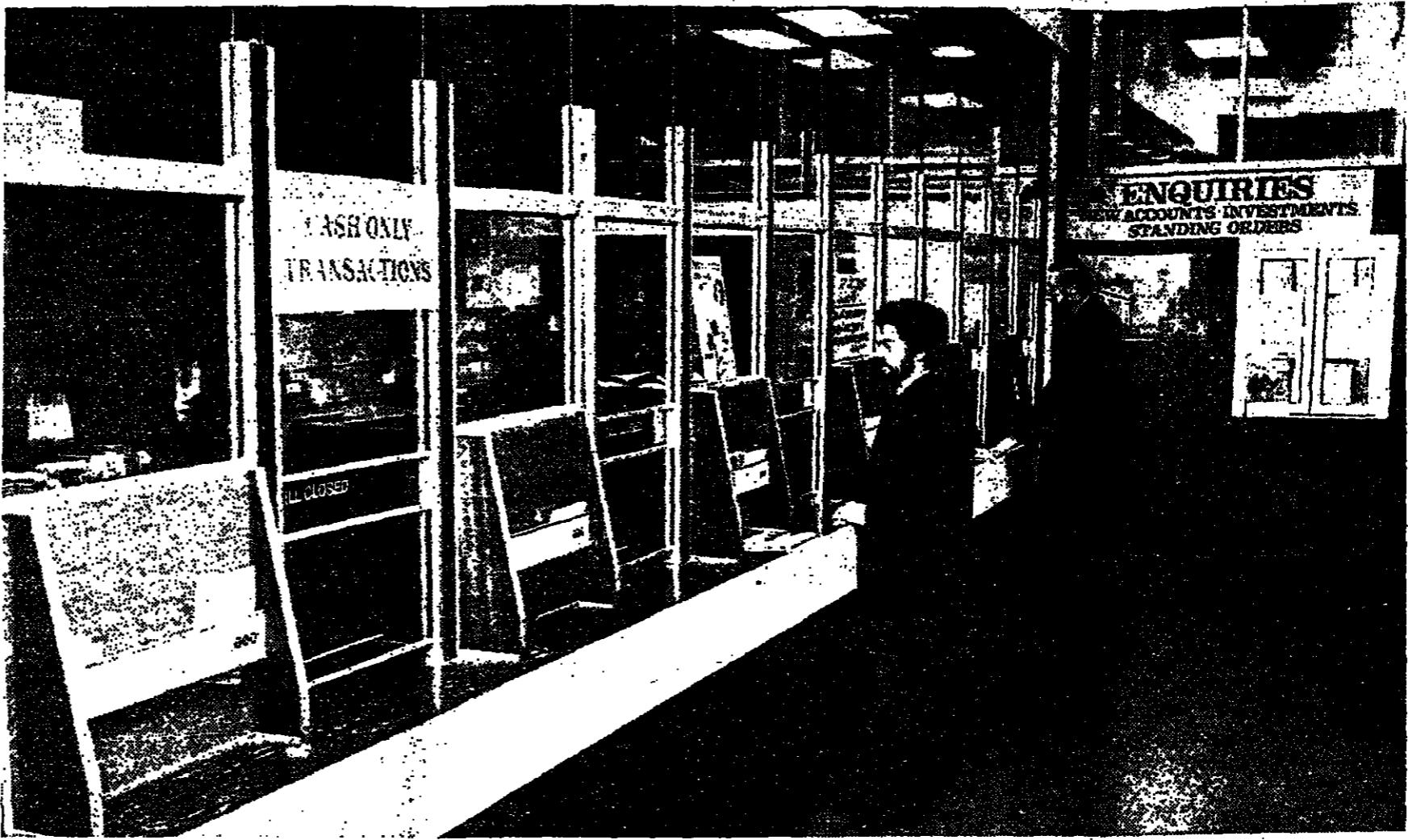
commission sphere go back well into the last century.

The arguments about commission payments are strongly linked to the growing demands for higher standards and this is where the insurance brokers tend to be right in the fight line—the most recent development being the working party formed by the leading brokers' associations to introduce universally applicable minimum standards. This has the Government's blessing. But commissions are a more difficult problem since, while it might seem logical for clients to pay for independent advice, they have never been used to doing so. It is difficult to tell how successful recent trends to switch to a fee-paying basis (notably Sedgewick & Forbes) for financial planning have been. The most likely conclusion is probably that while it may work for the large client it is difficult to put into practice where the smaller man is concerned who often requires to be "sold" the idea of acting in his own best interests rather than coming forward of his own accord.

Difficulty

Lastly, there is the growing difficulty of identification which the customer faces as the number of investment products grow to bewildering proportions. Compared with a decade ago where the essential choice was between equity and fixed interest investment, the customer is now besieged on all sides by bonds of every description, complicated structures, school fee plans—plus as many "alternative" investments as he can imagine, encompassing commodities, diamonds, forestry and agricultural land. He can even buy in the price of gold if he uses the recently-launched investment service. But he not only has the problem of choosing the right investments, but also of assessing whether the managers are capable of providing the right sort of expertise and sometimes even judging that honesty. Investment has come a long way since the Department of Trade first started to police unit trusts, but the rule have not kept pace.

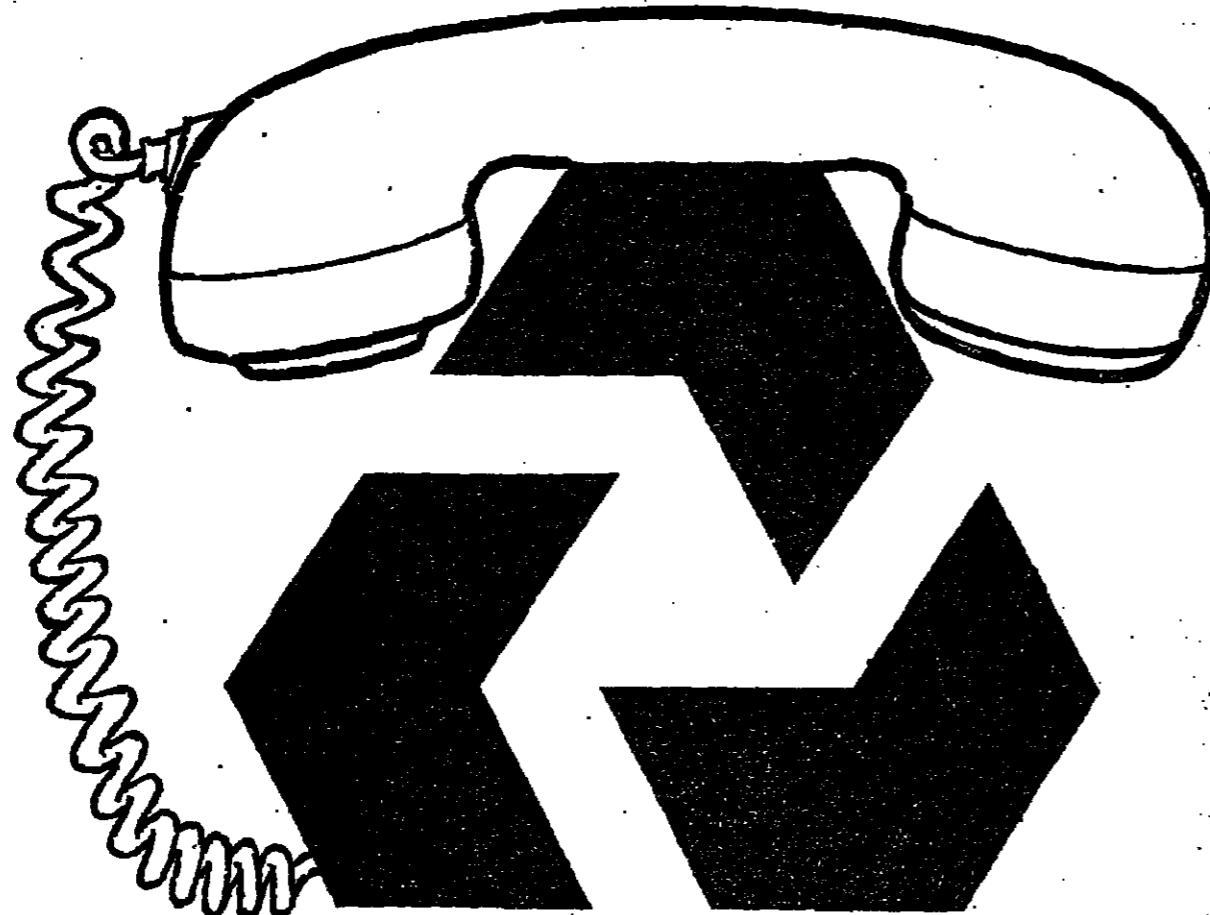
Christopher Hill



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 National Westminster Bank

The confidence of the middle income investor has been severely shaken by events during the past couple of years, events which have encouraged many potential investors to take a closer look at what is available and at the probable returns on capital.

Middle income groups

ONE OF the more unfortunate factors of life is that the more money one has, the easier it becomes to secure the best advice in order both to increase it and to keep as much as possible out of the clutches of the tax man. The rich are still certain of being welcomed at the doors of merchant banks—although the thresholds may be higher than they used to be—and can afford to make it worthwhile for well-paid tax advisers to play a complicated game with the Inland Revenue. But the people who have the most difficulty in finding the right kind of advice are those with modest amounts of capital and/or a reasonably high level of income. They often have existing or potential financial problems without realising it, for although they may be experts in their own jobs, they frequently lack any kind of financial sophistication beyond the ability to buy a house or take out a run-of-the-mill insurance policy.

Uneasy

But the events of the past year or two have aroused even the most carefree people to the uneasy awareness that they may have problems. Perhaps the most significant events in this context were the failures of NatWest, London Life and General, which let thousands of ordinary people know that guaranteed income bonds were not all the same and that the highest rate of "tax-free" interest was not an automatic passport to forgetting one's financial worries. In particular there was a good deal of criticism of agents who gave which attract tax relief. Similarly, many people who one products are concerned, advice and genuine surprise at the might not consider wealthy finds to come from far more the only drawback being that themselves in a quandary about wide-ranging sources, including the "honest" brokers and insurance CTT, wealth tax and discretion life assurance companies. When one has taken any trusts, which no longer insurance brokers, solicitors require complicated frills more galling to be told that one had.

Unfortunately many people have something to sell (the better—especially when there are no clear guidelines as to how to find someone better).

As well as the relatively new feeling of distrust, the middle-of-the-road investor was gradually made aware last year that the trough in the U.K. stockmarket was much deeper than others in recent memory and that if he made a spot assessment of his fortunes he was liable to be worth a good deal less on paper than he was before. This did not lead to a panic exodus out of unit trusts and property bonds—the steep rise in share exchange schemes whereby people exchange their private portfolios for units suggests the opposite where unit trusts are concerned. But few people are convinced any longer that they can let investment matters drift without coming to any great harm or that they can afford to ignore tax considerations.

Increased taxes and the basic changes in the tax legislation are making a substantial difference to the type of advice which the "middle-of-the-road" investor still has to work harder on his own behalf and to some extent exercise his own judgment. It is easier, however, that their incomes have been to get "one-off" advice from a monitoring service. Looking at bands, and this makes a big difference to the types of investment they should choose. If one is paying higher rate tax the survey there on knowledge there is less reason to want to come, as bank deposits, building stocks and shares as an

Unfortunately many people have something to sell (the better—especially when there are no clear guidelines as to how to find someone better). In my experience the best of the easiest ways to sell a chance one has of securing a financial product is still to offer a measure of all-round advice if one falls some way short of investors who may well pay being wealthy is to place the investment management of one's Inland Revenue at a later stage. Apart from the element of organisation with the capability of providing this advice. One inertia, I have also found that many more active investors should not expect miracles, however, for the assets are liable to end up in fund or funds of the day and end up after five or six years with a rag-bag of products—which, although some may still be valid, often leave the investor in a worse position than if he had left the lot with the building society. Obviously it is a question of co-ordination and planning, but one returns once more to the difficulty of obtaining planning on an independent and continuing basis.

Judgment

The truth is that the world is still less than ideal from this viewpoint, and the man in the middle bracket still has to work harder on his own behalf and to some extent exercise his own judgment. It is easier, however, that their incomes have been to get "one-off" advice from a monitoring service. Looking at bands, and this makes a big difference to the types of investment they should choose. If one is paying higher rate tax the survey there on knowledge there is less reason to want to come, as bank deposits, building stocks and shares as an example shows that a third of and higher yielding shares and the sample named newspaper comments as their method of unit trusts become less desirable. On the other hand, shares taking a buying decision, branch network, trust divisions and higher capital gains potential become more attractive, as brokers. There also seemed to extend their services in the world from their respective windows and who generally

are relatively few organisations which can really offer all-round advice to the middle-income man, for even those with the capability such as Henderson and Minet Financial Planning are really aiming one degree higher. But many more, such as Hill, Samuel and Schlesinger, are prepared to work in close accord with the individual's existing financial adviser—steering him in the right planning direction and letting him do the donkey work. Where the typical individual is concerned one cannot help feeling that the banks, with their branch network, trust divisions and higher capital gains potential become more attractive, as brokers. There also seemed to extend their services in the world from their respective windows and who generally

Christopher Hill

مکان اندھا

How many ways can Save & Prosper help you?

We can help you achieve many of your financial objectives more easily through our exceptionally wide range of investment services. These can be used for the management of existing capital or for regular saving out of income.

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the other services we offer include ways of transferring capital to children or grandchildren, the provision of pensions and school fees, and ways of increasing income after retirement.

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MANAGING YOUR CAPITAL

The 26 Save & Prosper Group funds give you access to the four main investment media—equities, property, fixed-interest securities and deposits—and cover most portfolio requirements.

Unit trusts Through our wide range of unit trusts you can acquire a well-diversified equity portfolio constructed to meet your particular needs, giving you the benefits of a spread of risk and certain capital gains tax advantages as compared with direct equity investment.

First, there are the broadly-based funds which provide a complete basic equity portfolio with no particular specialisation.

All of these funds can invest on a world wide basis. However, those funds which have an income objective are in practice largely invested in the U.K.

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Some of these invest in specific geographic areas such as the U.K., Japan, the United States and Europe.

Others invest in specific international investment sectors such as energy, finance, and commodities.

Investment bond This is a single premium life insurance policy through which you can get the benefits of investment in any of 26 of our funds.

You can link a bond to property through the Property Fund, or to a balanced combination of the four main investment media through the Balanced Investment Fund.

Also available are the 23 unit trusts for equity investment and a Deposit Fund which is intended as a short-term haven in times of uncertainty.

In addition to the wide range of funds available, this bond also gives you the right to transfer between funds at any time at a substantial discount on normal costs. This gives you the important flexibility of being able to

adjust your bond to take account of changing conditions.

There is also a withdrawal facility which enables you to withdraw between 4% and 8% of your original investment each year. Up to 5% can be withdrawn for each of the first twenty years free of all income tax at the time. Although these withdrawals are taken into account when the bond is finally encashed, this 5% 'tax-free allowance' can be of particular value to higher-rate tax payers.

Guaranteed Income Plan We are currently offering a Two-year Guaranteed Income Plan that gives 8½% net of basic rate tax at 35%, with full return of capital at the end of two years or on earlier death.

Exchanging shares The Share Exchange Plan enables you to exchange stocks and shares (minimum deal £500) on favourable terms for a unit trust holding or an investment bond.

You can often obtain a higher price for your shares than you would get on the market, and you can also save on dealing expenses.

BUILDING UP CAPITAL

Regular investment out of income is one of the best ways of building up capital since you avoid the difficulties of when to invest. As your money buys more units when prices are low and fewer when prices are high, you buy units at a lower average cost and you can thereby turn stock market fluctuations to your advantage.

The Save-Insure-and-Prosper-Plan is designed for building up an investment in one of our funds through regular monthly saving over a period of 10 years or more. The Plan provides automatic life insurance protection, and each contribution is eligible for income tax relief, currently of 17½%.

The Flexible Investment Plan is designed for investors who wish to build up an investment in a number of our funds through investing £250 or more each year. There is scope for

pursuing an active investment policy as an investment can be transferred from one fund to another at any time and at a substantial discount on normal costs. Again, automatic life insurance cover is provided and each contribution is eligible for income tax relief.

The Monthly Investment Plan is for people who wish to invest a regular amount in a unit trust with no commitment to a long-term contract. The Plan is especially useful if you wish to commit capital to equity investment by a number of instalments rather than as a single investment.

PASSING CAPITAL TO YOUR CHILDREN

With Capital Transfer Tax it will be more difficult to pass substantial sums of money to your children or grandchildren.

However, important exemptions are allowed. These enable both you and your wife each to transfer at least £1,000 a year to them free of this tax. Making use of these exemptions each year can be compared to claiming a tax allowance, and we can help you do this in a number of ways depending on whether you wish to make a planned series of transfers or the occasional single gift.

First, a Flexible Investment Plan enables you to build up an investment over 10 years or more, in trust for your children.

Secondly, a Whole Life Protection Policy written in trust enables them to receive a sum of money that can be put towards meeting the tax liability on what they inherit from you.

In both these cases you will have the satisfaction of knowing that your children, whatever their age, can eventually receive a substantial sum of money, free of personal tax. Also you will be eligible for income tax relief on each contribution.

We can offer you two ways in which to make the occasional single gift.

First, an Investment Bond, written in trust, is a suitable way of giving a gift to a child under 25, and of keeping it under the legal control of a trustee appointed by you.

Secondly, a gift of units in a Unit Trust can be made in an account designated with the child's initials. This is the simplest form of gift.

MEETING THE COST OF SCHOOL FEES

We have two plans which can significantly reduce the burden of school fees. The School Fees Income Plan enables you to spread the cost by making regular contributions out of income, and the School Fees Capital Plan enables you to reduce the cost by investing a single capital sum before the child goes to school. Both Plans produce a guaranteed amount of school fee payments free of all personal income tax liability, which makes them of particular value to higher-rate tax payers.

PROVIDING FOR RETIREMENT

We offer three pension schemes, for self-employed people, for directors and key executives, and for employees of small companies.

The Self-Employed Pension Scheme consists of two plans which together meet the complete pension needs of the self-employed. The Guaranteed Plan provides a known amount of pension in return for each contribution, whilst the Investment Plan provides a pension based on the investment performance up to retirement age of a tax-exempt equity or property fund. All contributions are eligible for full income tax relief.

The Executive Pension Scheme is designed for directors and key executives and takes full advantage of the

tax relief given by the Inland Revenue on company and individual contributions. The Scheme allows considerable flexibility in the amount of these contributions which means to a large extent you can determine the size of your pension.

The Company Pension Scheme is designed for small companies wishing to provide their employees with a pension scheme that is administratively straightforward to operate and at a cost that can be controlled by the employer.

INCREASING YOUR INCOME AFTER RETIREMENT

If you are retired there are two ways we can help you to supplement your income.

The House-Owner's Retirement Income Scheme enables single or widowed people over 65, or married couples over 70, to take advantage of the value of their home to provide an extra income for life. This does not involve selling the home or losing the freedom to move at any time.

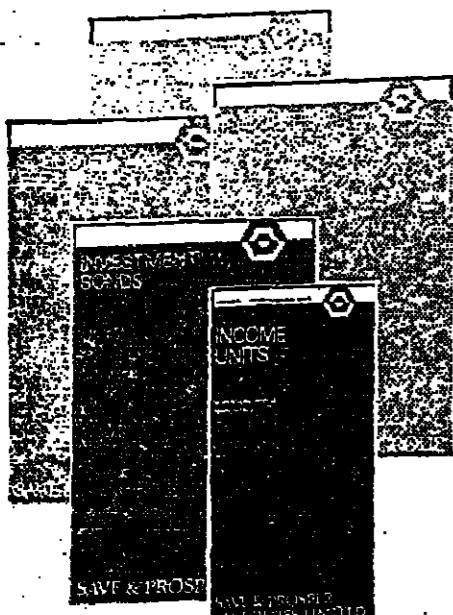
We also offer a complete range of Immediate Annuities which provide a high regular income either for life or for a fixed period.

PROVIDING FOR YOUR FAMILY'S SECURITY

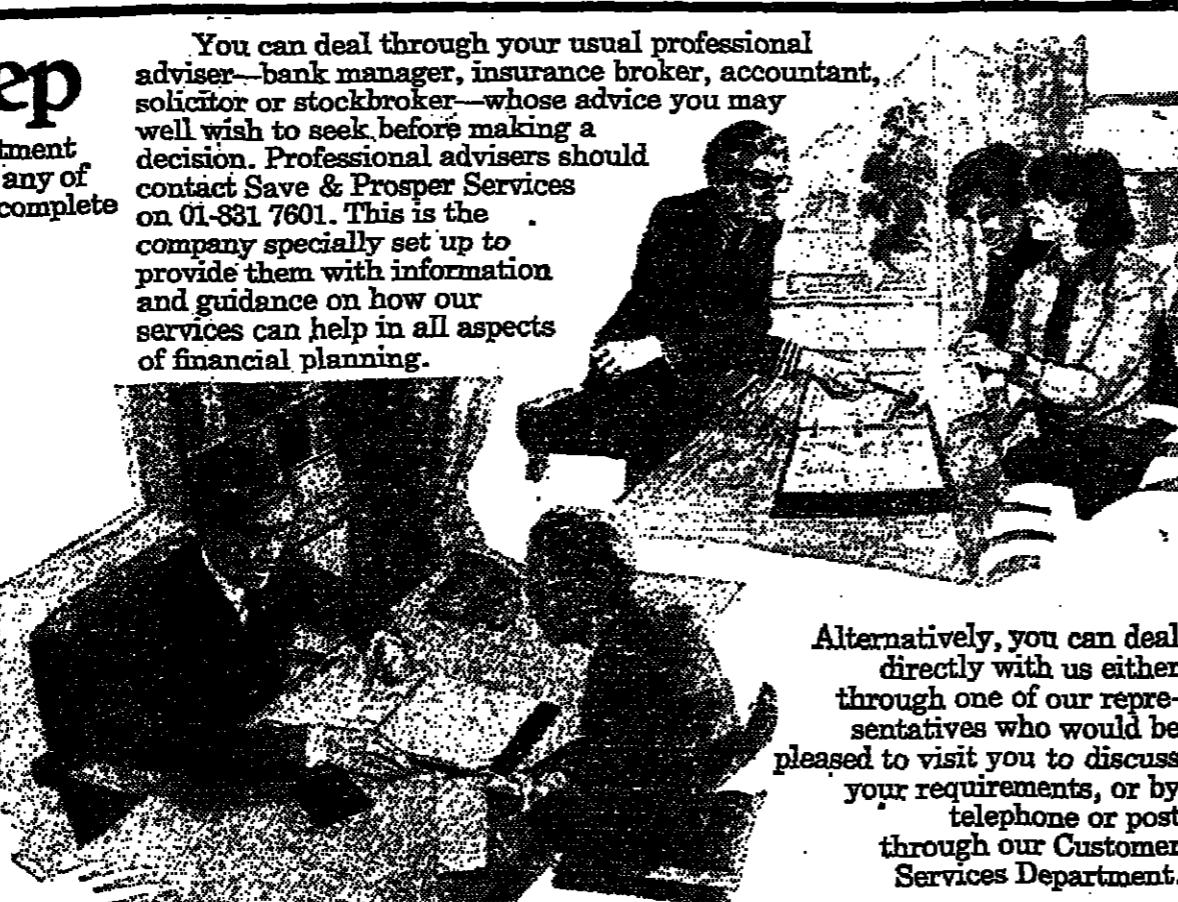
The Whole Life Protection Policy offers an effective way of providing a substantial sum on death for your family's financial security. The policy can be used either to provide for your spouse or to provide your children or grandchildren with a capital sum on your death or on that of your spouse. Premiums are eligible for income tax relief, which can substantially reduce the cost of providing for your family's future security.

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You can read about our investment services in our booklets. To obtain any of particular interest to you, simply complete and return the coupon opposite.



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SAVE & PROSPER GROUP

INVESTMENT SERVICES IV

In recent years the major clearing banks have begun to pay more attention to the facilities they provide for the small investor. Trust departments will look after a client's portfolio, and the bank manager is still an under-utilised source of investment advice.

Clearing banks

THE WILD fluctuations of stock market trends in the past 12 months or so have made it that there is a need for more and more specialised guidance at the £3 per £1,000. For Midland it is extremely difficult for investors to handle their own portfolios lower end of the investment is £250 per £1,000 and for much, if any, degree of success. For the large investor — those with upwards of £100,000 to invest—the obvious alternative is to employ the services of a professional investment manager, such as those belonging to a stockbroking firm, a merchant bank or a specialist investment management company.

For the smaller investor, however, the range of alternatives is far more restricted. This is because any investment manager, in order to be proficient, must spend a great deal of time in researching the potential of each individual portfolio. It would be unrealistic, therefore, for many of these specialists, who may also have much of their time taken up with handling the funds of large institutions, to spend very much time on a portfolio which might produce an investment manager's fee of no more than £500 per year.

For many years the smaller investor has been forced to rely almost entirely on unit trusts as the safest way of investing his money in the stock markets, or he has had no choice but to seek the counsel of the local branch manager of his clearing bank. This latter course was often unsatisfactory. Investment management is a highly specialised business which requires extensive knowledge of the investment scene as well as a great deal of time for research. Thus, the investment advice supplied by bank managers can only be very limited and is usually of a conservative nature.

However, in recent years the big four clearing banks, Lloyds,

Barclays, National Westminster and Midland have recognised from bank to bank. For Barclays

order for any investment manager to act entirely in his

client's best interest it is necessary for him to have an overall

knowledge of the client's financial situation. This means that when making investment decisions he can take full account of his tax and estate duty position.

A clearing bank is of course in an extremely good position to acquire this knowledge.

Client

The investment services provided by each of the big four do not differ very much. In each case a prospective client will sign an agreement—either an investment management agreement or a Letter of Request—which instructs the investment manager to assume responsibility for the investments and lay down any conditions which the client wishes to be followed. These will normally concern the amount of involvement in his investments which the client wishes to retain and will also say just how often the client wishes to be informed of his portfolio's progress. The normal procedure at all of the banks is to make quarterly reports to clients.

The clearing banks however,

have some advantages over

other investment managers. In its own brochure, "the aim of the Money Doctor is to help people to organise their financial affairs to the best advantage."

This really appears to be no more than an extension of the traditional role of the local branch manager and that may be why Barclays is the only one of the four majors which has felt it necessary to start such an operation so far. As mentioned before, bank managers are in a good position to give advice on most aspects of their clients' financial affairs and can often provide the link to more specialised guidance. However, it is a fact that only a few people ever fully avail themselves of the free advice which can be obtained from these sources. Indeed, very few people actually know their local branch managers. It seems therefore, that the full range of services which can be made available through any of the leading clearing banks still needs much greater promotion and publicity before the real merits of them can be judged against those available elsewhere.

Investments. In the words of

its own brochure, "the aim of

the Money Doctor is to help

people to organise their

financial affairs to the best

advantage."

Useful

The traditional role of the bank manager is very useful in this context, in that the local branch manager who usually provides the first point of contact between the client and the investment managers is normally already conversant with most aspects of his client's finances. Each of the major clearing banks has developed its trust operations so that it is able to give guidance not only on investment in the stock market but also on pension benefits, taxation and estate planning. This advice can of course be provided from a wide variety of other sources, but the advantage of the clearing banks is that they are able to maintain a very close relationship between each of their specialist departments.

Perhaps the most important development in this area of investment services in the past few years was the launching by Barclaytrust of its Money Doctor Service. This was designed specifically for the middle income groups. If a client wishes to avail himself of the Money Doctor services he can obtain a questionnaire from Barclaytrust on which he will be asked to give full details of his financial position, marital status, offspring, and

investments. In the words of its own brochure, "the aim of the Money Doctor is to help people to organise their financial affairs to the best advantage."

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where.

Tom Kyte



Exel statistical services cover the U.K. quoted, unquoted and overseas companies and can provide all the background information to a company that is needed. A machine such as this can provide continual updating of records.

Forecasting which way the market is likely to move is always a fairly speculative operation, but

London has achieved a high reputation for the reliability of its statistical services. A vast amount of material is produced but there are still a few gaps to be filled.

Statistical services

WHEN it comes down to statistical services offered to institutions and, to a lesser extent, large private clients, on the Stock Market and quoted companies, those in London are second to none. Generally speaking the quality, if not quantity, could not be bettered in Wall Street, Germany or Japan, but that is not to say that the services offered are not without shortcomings.

The amount of man hours spent within the City and the provinces on research following U.K. and overseas companies and markets is massive and, unfortunately, quite a slice of it is fruitless. The work by stock brokers is perhaps a case in point, because much of it never leaves the office of origin as it will not generate business. Nevertheless, even if reports are not circularised the information gained from the work is available should an institution require it.

Unless they are part of a regular service or bulletin, brokers' reports usually contain a recommendation to take action on the shares, usually a buy, otherwise the work involved accrues no monetary gain. Perhaps this is taking an over cynical line, because any research work generated and offered to institutions' clients must create a sense of good will and promote a better working relationship. Of course some services do not fall into the category of what one could call "opportunistic" research. For example, regular update work to coverages offered by the larger brokers in their equity binders, such as those from Wood Mackenzie, Hoare and Co., Govett and Phillips and Drew, are continuous services.

Chart Analysis, basically a U.S. idea, is another form of statistical service that is gaining prominence in Britain. A simplistic view of what the chartist does is that he keeps accurate records of price movements and examines them, obviously on a chart, until discernible trends appear. The concept revolves around the principle that patterns which emerge are repeated and if the chartist is of sufficient experience he will be able to spot when the patterns are reappearing and in theory therefore he will know when to sell or buy a share.

In the U.K. there are three specialist chart firms of this type: Investment Research of Cambridge established at the end of the last war. Chart Analysis founded about 1963 and Investors Bulletin, which differs from the other two in that it combines chart analysis with fundamental research.

Therefore steering a course somewhere between the two schools of thought from the chartists and fundamentalists.

Many offices in the City employ chartists and use chart or technical analysis, but the reliance on such prediction varies. Obviously it involves a lot of faith to invest on a chartist's prediction, ignoring all the fundamental analysis drummed in for years, but to specialise in at least one field or the rest of your more general equity and market recommendations are never taken seriously.

Into another category falls the type of statistical service provided by Datastream International, a computer operation covering statistical information on U.K. quoted companies and price performance information, which is available on stream via a terminal in the clients' own office.

Outside these fields there is, of course, an equally great amount of statistical research carried out by institutions for their own use. Similarly jobbers have their own research

evidence and working back from cards provide a continual update to the annual card.

There seems one area, that of a swing in a particular sector, rather than attempting to formulate intangibles and forecast their influence on high a least, appears under-researched.

commodities. Much interest was stimulated in recent months by hefty price movements and shortages, which must have caught the eye of institutional investors. Generally speaking, however, little published work of a technical nature has been offered, a surprising fact considering the amount of money involved in commodity markets.

Chart Analysis has produced tables, and specialised publications cover individual commodities, but generally there is a considerable lack of information available. Obviously in part this is a reflection on the enormity of monitoring a commodity such as sugar, produced in many parts of the world, and consumed in all countries. With this sort of background statistical analysis cannot keep pace and monitoring becomes guesswork. This is particularly true when no data are available from producers such as the USSR, thought to be growing something like 30 per cent of the world's output of wheat. Any work at all seems to emanate from the U.S. The most reliable is the department of agriculture, so there is obviously some scope for similar work in the U.K., but because of the specialised nature of commodity trading there is little opportunity for private investors to become involved.

Terry Garrett

Background

On pure statistical services used by all involved in equity research, which is just as readily available to the public, the Exchange Telegraph Service, Moodies or in a somewhat different vein, McCarthy's provide a whole host of work.

For example, the Exel statistical services covering the U.K. quoted, unquoted and overseas companies, provides all the background to a company that

one needs, including profit records, balance sheets, past

performance, general information on group activities and dividends; and the news

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INVESTMENT SERVICES VI

Life assurance has undergone a significant change in emphasis, for most investors are now concerned more about the savings potential rather than simply an insurance against death. This involves the insurance broker having a much more detailed knowledge of investment conditions than ever before.

Insurance brokers

LIFE ASSURANCE is sold, not offering the investor a wide range of products from which much into the underlying investment philosophies of the life insurance industry, to make his choice. But the people doing the selling—the insurance brokers to provide a complete service among them—need to have a has found that his role in selling bonus rates.

more detailed knowledge of in-life assurance has expanded investment conditions than ever over the past decade far beyond before if they are to be able what was previously envisaged.

The emphasis on life assurance selling has moved very much away from protection—insurance against death—the savings aspects of life policies—insurance against survival. The actuarial tables show that until the investor reaches old age it panics, the broker could combine these.

With traditional life com-

is odds-on survival. It was the pare the investment merits of unit-linked life companies which various with-profit endowment could result in a considerable

were chiefly responsible for assurances by projecting the loss or gain.

bringing about this change by current bonus rates to maturity. Judging the relative merits

of the various media is a broker, if he is to provide a plant the work of the client's with a high taxfree capital £50 per hour for the work of normal advisers—accountant, gains element are often more. This does give the broker

investment analysts have been able to advise on this point.

Deciding on an investor's life

insurance broker must be able to

place the facts before his

client so that the latter can

choose the company can

present further problems.

The past performance of a

unit-linked company can

provide a guide to the invest-

ment management capabilities

of the life company, but nothing

more. The broker has to get life

assurance to clients by offer-

ing a complete personal financial

management service. Of course,

only the very large organisations

have the financial resources to

support the expert technical

staff needed for this type of

operation. As recently as April,

Sedgwick Forbes Personal

Financial Management was

launched with a fair degree of

publicity, while Willis Faber and

Dumas has been providing such

aspect of investment service in

its financial department for some

time.

These services offered by

brokers are not intended to sup-

port the client's with a high taxfree capital £50 per hour for the work of

normal advisers—accountant, gains element are often more. This does give the broker

attractive than high yielding pendence in his advice for

equities. The introduction of Capital

assurance recommendation

Transfer Tax to replace Estate

Transfer Tax has highlighted the

investment objectives of the

client—building up capital or

maximising net income, being

two of the more straightforward

objectives. They will assess the

main beneficiary of their

current financial position of the

client, including his taxabilities.

From this data a plan of

action will be drawn up for the

client's consideration after the

situation has been analysed by

the various experts in the

management team.

The brokers will first ascertain

the investment objectives of the

client—building up capital or

maximising net income, being

two of the more straightforward

objectives. They will assess the

main beneficiary of their

current financial position of the

client, including his taxabilities.

From this data a plan of

action will be drawn up for the

client's consideration after the

situation has been analysed by

the various experts in the

management team.

The brokers are concerned with

drawing up a plan of action and leaving it to the client not to have

the client and his advisers to

implement, even to the extent of

arranging the insurance require-

ments listed in that plan.

Brokers are concerned with the

strategic part of investment

planning and are leaving the

periodic review of plans

to the client.

This move represents a brokers into the field

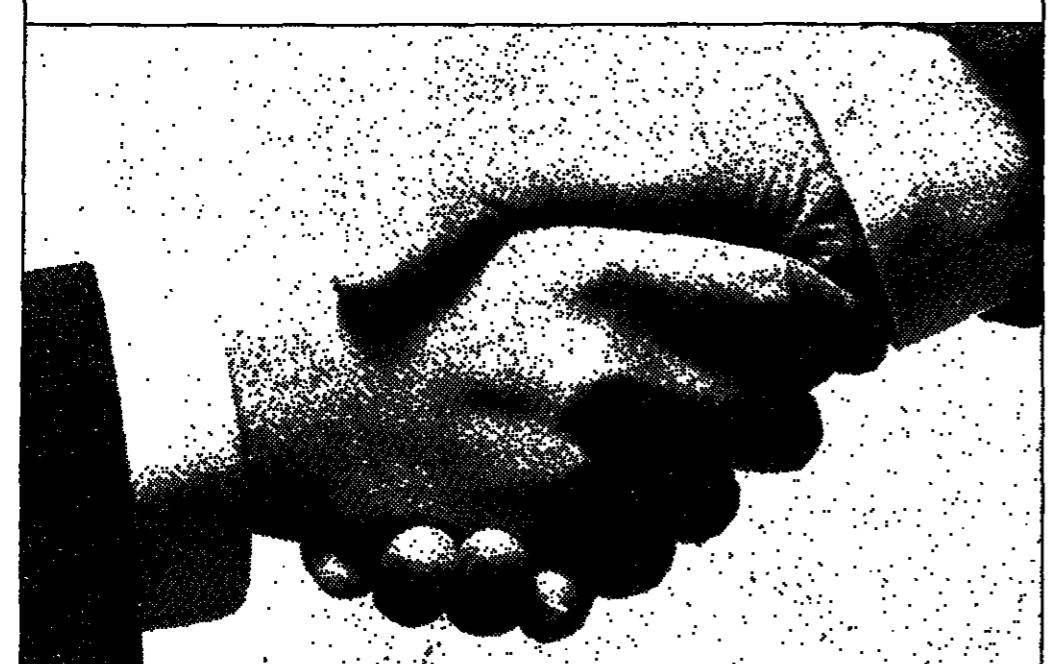
normally regarded as insurance could herald a much greater

broking activities. The move in

arranging for such services is on management and services.

Eric Sh

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Like everyone else, stockbrokers are being faced with increasing overhead expenses. The result of this is that most stockbrokers are pushing clients to move on to a discretionary basis or in to in-house unit trusts where expenses can be more easily spread.

Stockbrokers

STOCKBROKERS as a rule are to these will ultimately be managed then the broker would ever, stockbrokers are finding like saving. Correspondingly not that talkative when it comes to discussing their dependence, or lack of it, on the private client side of their business. However, it is no secret that stockbrokers have been among the most oppressed recently in the financial services field on account of rising costs at a time of dwindling activity in the stock market; share price fluctuations over the past six months (that is since the recovery in the market) have rarely been backed by any great volume of dealing, whether selling or buying.

There is a general lack of recognition that a stockbroker is good for anything other than to advise or act on the buying and selling of equities, gilts or (at a pinch) Krugerrands. In fact, depending on the broker, of course, the range of services goes far beyond that relatively simple function and in certain cases advice is given on tax planning, money management, other, more diverse forms of investment and even life assurance.

Financial circumstances have dictated, however, that the smaller, more costly and administratively burdensome clients have had to be either (a) passed on elsewhere, (b) put into "in-house" unit trusts where it is easier to spread expenses or (c) persuaded to grant full discretion. The sort of client who, at one time, was able to telephone his broker with a nominal sum—say, £500 or £1,000—and ask for suggestions as to suitable stocks to purchase, is now likely to be disappointed. As one broker stated, brokers "might feel some sort of obligation to operate certain business on a non-profit basis, but certainly not at loss."

In any event, there is sum involved and a lot will banker. Some brokers claim to depend on a person's background. For example, if the formerly lost to banks, and become "institutionalised," broker acts for a company and others are even moving into the since whatever the total costs the executives of that company field of managing pension funds, for servicing an account amount want their private portfolio. Like the merchant banks, how-

ever, clients are expressing the interest of the brokers participation in overseas flow. Like everyone else in City the brokers have something of a research problem for a great many houses. For the time being the level of poke service that could be offered a few years ago is now becoming available to fewer people. This is a pit course, but it is also the bending with the wind and being up to reality.

Keith Le

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مكتبة نادى

INVESTMENT SERVICES VII



A diamond and pearl bracelet belonging to Princess Alice, Duchess of Gloucester, being auctioned at Christie's earlier this year. A private buyer paid £1,800 for the bracelet.

Unit trusts, property bonds and managed bonds
all play their part as investment vehicles. After a poor year in 1974, demand has now picked up again, and the field offers plenty of choice to the investor.

Unitised funds

UNITISED INVESTMENT is an important part of the savings world. After a lean period during 1974 demand for unit trusts, property bonds and managed funds fell to a low level along with practically all other forms of investment, the professional adviser specialising in unitised investment now finds himself in business. There is nothing very magical about this process; the catalyst was January 6, the day that the London stock market finally hit the bottom. This year demand for unit trusts is back virtually to the levels last seen in 1973, a year when sales were not far below the peaks of 1972. There are signs that savers may be starting to invest in unit trusts for May and June showing declines. For the first six months of 1975 net new investment is most treble that for the similar 1974 period, and only 10 per cent. short of the figures (130m.) notched by the fund industry during 1973.

Thus the unit trust is tending to spearhead the attack in the battle for the public's savings as the fund groups are having with the other savings media—particularly the currently very successful building societies. This quiet revival is tending to suppress demand for property bonds, though the managed bond groups—which have been backed by both a strong equity and gilt market this year—are experiencing steady demand.

Competition in the savings field is probably stronger today than ever before, and clearly the financial adviser has plenty of strings to his bow. But unitised investment is nonetheless

Criteria

There are various criteria by

which a potential investment in a unit trust can be judged, and the problem for the individual saver lies with making as many of these fit into his own requirements.

The objective of a unit trust must first be considered. The performance needs to be scrutinised and, finally, it is a good thing to weigh up such matters as size and concentration of a portfolio, as well as investment management free- doms.

Moreover, there are two main ways of investing in unit trusts. The saver can either invest a given amount of money at regular intervals or he can invest a lump sum at one point in time. If late there has been a clear swing to investing via annual premium plans. Regular payments into a unit trust are

Complicated

The managed bond is a little more complicated to get to grips with. It has as its underlying investment the main channels open to a life assurance company. An investment in a managed fund should be able to take advantage of all three of its investment media, and the fund—in theory—is managed to take advantage of changing investment circumstances. In practice, however, there are clear restrictions on this apparent free-wheeling investment approach—especially over a fund's involvement in property which is not a quickly marketable commodity.

In the depths of last year's equity malaise, an offshoot of the managed bond—the convertible bond—acquired considerable popularity. This had more to do, perhaps, with a lack of investment alternatives than with any inherent advantages. The investor in a convertible bond buys a single premium life policy linked to a deposit fund which is invested in bank deposits and local authority loans. The investor has the option to convert to another fund—be it equities, property or fixed interest or a mixture of all three. The timing of the switch is left entirely to the investor.

All unitised investment offers some tax advantage to the saver. The degree of tax relief depends on the type of investment, the age and tax status of the saver and whether lump sum or regular savings plans are used. The field is almost limitless in the scope it can offer.

Jeffrey Brown

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The "alternative investments"—wine, stamps, pictures, antiques, etc.—have exerted a great attraction to investors recently. Although traditional sources of advice have fought shy of this sector, expert advice is available and is becoming ever more necessary in an unpredictable market.

The alternatives

THERE IS a piquant story of Mr. Maxwell Joseph's Cape Triangulars. Not only does Mr. Joseph have an excellent collection, but he makes no secret of his desire to expand it. This can affect the buying price.

Questioned on one occasion about his dealing strategy, Mr. Joseph agreed that prices might move against him, but added that this—simultaneously—enhanced the value of the rest of the collection!

The extraordinary affair of the trifle bowl is sufficiently spine-chilling to justify repetition. A Christie's representative who called to value some furniture in a West Country bungalow noticed an odd-looking dish on top of a cupboard. The householder had paid £20 for it, and it was normally used at the children's parties. It turned out to be early Ming and fetched £17,500.

One New York securities analyst complained ruefully about his son's investment performance. While Superbears shot his portfolio to bits, his son concentrated on comics, and their capital appreciation helped to pay the mortgage.

Alternative investments, of course, are not always about serendipity. The Bordeaux wine fraud was partly the result of soaring market demand, and between 1970 and 1973, the price of Bordeaux Rouge quadrupled. The subsequent scandal created a blanket of suspicion, and disposal posed some interesting technical problems.

Closer to home, the Financial Times receives a regular stream of enquiries from disconsolate Americans, who were gullied into buying "investment scotch" during the 1960s.

So coverage of these markets tends to be unsystematic, despite the solid growth-rates revealed by the accompanying table. Even allowing for some recovery in equities since the date of compilation, select areas like Japanese prints and modern books are still performing well by comparison. But,

The property bond is self-explanatory. A proportion of the fund will be kept in liquid assets to meet death or withdrawal payments, though in the present uncertain conditions surrounding property values the funds with the largest cash deposits will prove the most secure. In fact in present conditions property bonds are a one that some investors have tended to shy away from. But the signs are that property yields are becoming more attractive, and that property buyers are once again beginning to buy.

One of the key factors to be taken into account when investing in a property bond is the size of the properties within the fund. A fund invested in one or two large properties is obviously more vulnerable than one invested in many smaller properties. There are about 30 bonds to choose from currently and a sixth of them have single properties accounting for more than a quarter of the fund.

The conventional unit trust movement has been in operation since before the last war, and by comparison property bonds are very new investment animals. Their existence is largely the result of the investment and promotional restrictions suffered by unit trusts.

A property or managed bond is essentially a single premium life policy. It is the equivalent of the traditional single premium life policy which life assurance companies issue where a capital sum insured has bonuses added. But the modern bond differs in so far as its performance is linked to investment specifically earmarked for the purpose within the life fund.

A property bond will naturally invest in property while a managed bond will invest in a variety of sectors, splitting its

RANKING OF WORKS OF ART AND FINANCIAL INVESTMENT CATEGORIES BY GROWTH OF VALUE

	Worth at end February 1975 of £100 invested in 1965	Percentage p.a. change
Chinese ceramics	660	23.0
Japanese prints	600	22.0
Gold	519	20.0
Modern paintings	355	15.0
Old master prints	350	15.0
Tokyo Stock Exchange	342	14.5
Modern books	257	11.0
Impressionist paintings	250	11.0
Old books	241	10.5
French furniture	203	8.0
Old master drawings	157	5.0
U.S. Government Bonds long term	117	1.5
U.K. Government 2½% consols	108	1.0
U.S. equities	89	(1.25)
U.S. common stocks	81	(2.5)

appeal to the smaller investor. Portfolios concentrate on the classic 19th century issues, and, apart from a small insurance charge of 25p per £100 of stamps per annum, there is no charge for the service. Portfolios must be worth more than £5,000 if Stanley Gibbons is to store them, and the company is now thinking of raising the threshold even further.

The explanation for this is that the stamp world is still dominated by collectors, who make up the bulk of the business. The investment side exists as a backup to collectors. When a stamp comes on to the market, and there is no immediate demand, it can be placed in a portfolio, and repurchased later—with the client's consent, of course—when an appropriate collector appears.

Liquidity

In this way, Stanley Gibbons maintains a satisfactory degree of liquidity in the market without having to strain its own resources. Again, collectors tend to keep investment values stable, and this explains why the company, with some degree of certainty, can talk about a capital appreciation potential this year equal to the rate of inflation.

Fine Art Investments is right out of the dealing side, by contrast, and advises in general terms. It liaises with consultants from the auctioneering houses. Commissions may look high—between 5 and 10 per cent. of the purchase price—but the company opens its doors to almost anyone, starting from those with about £50 upwards.

This is in line with its overall philosophy that the real alternative investment market concerns a mass of tiny bargains by small investors.

Despite the wealth of advice available, the investor can never be entirely protected from these market's volatility. This perverse unpredictability was summed up by Marcel Duchamp, who said, after a session signing "ready-mades": "You know, I like signing these things—it devalues them."

Christopher Dunn

Marketable can exert a malign influence, both ways. The Americans, who were gullied into buying "investment scotch" during the 1960s.

Buyers or sellers can disappear, too, which explains why Lampreys experienced such a reversal in the porcelain market; the Portuguese gentleman who was supporting prices

among the clearing banks, the National Westminster said

that the client must like what he is going to buy. The auctioneer

house has always operated a fairly informal advisory service,

as part of the overall ambience, based mainly on a close expert-client relationship where clients show interest.

This is now being supplemented by a more hard-nosed statistical approach.

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INVESTMENT SERVICES VIII

Total annual investment by pension funds in the public and private sectors is currently running at over £1bn. There are plenty of services available to fund trustees both to plan the overall strategy and to manage the actual investments concerned.

Pension funds

IT IS traditional in the U.K. for pension provision outside that of the State to be done on a fully funded basis, with the contributions paid by the employee member of the scheme and his employer accumulated in a fund out of which the benefits are paid to that member as and when they fall due.

Thus the investment of the fund is possibly the most important function of the Board of trustees if the objectives of the fund are to be realised and the costs to the employer kept within reasonable limits. The actuary in his calculations of the size of contributions required makes an assumption about the future yield on the investments of the fund. This sets a minimum target for investment performance, and failure to achieve it will result in a shortfall which the employer will have to make good.

This problem assumes greater importance under current conditions when pensions are more and more being linked to final salary and are escalated in line with the cost-of-living once they become payable. The investment performance of the fund must later be able to match such increases over the long term.

The services required fall into two main categories—the overall investment strategy needed to achieve the fund's objectives and the actual management of the investments concerned. The strategy will be chiefly concerned with the way in which new money is invested and what changes in holdings of the existing portfolio are considered desirable. The nature of pension fund liabilities in general requires substantial holdings in equities and property with lesser amounts in fixed interest and cash.

Only the largest of pension funds can justify the costs involved in the appointment of a full time investment manager and his support staff. In all other cases the management has to be delegated. The extent to which trustees get involved in deciding overall strategy is one which only the trustees themselves can decide. Complete discretion can be given to the investment managers on this aspect.

Indeed some of the forms of pension schemes available from life companies combine the twin functions of strategy and tactics, as will be described later. But even where the trustees, backed by their pension consultant, do concern

themselves with strategy, the investment managers must play a leading role in formulating policy. A consideration of the current and expected economic scene is an essential part of this process, and the managers should be equipped to provide this back-up service.

Experts

The actual management of the investments themselves is best left to the professional managers. They can provide the experts that do the buying and selling and the analysts that monitor the market and the portfolio. Timing is often a prerequisite to successful management. While the trustees could be involved in the decision to purchase a certain property, the temptation to get involved in small equity transactions should be avoided.

Pension schemes generally fall into two categories, those where the administration is carried out by the employer and the trustees with suitable delegation and those where the benefits are insured with a life company. Under a self-administered scheme it is essential to employ the services of an investment manager unless

it is a very large scheme. The merchant banks have been to the fore in providing such services, offering a complete range including direct property investment and management in conjunction with leading valuers.

Direct property investment has always been regarded as a good investment media for pension funds. To operate successfully in this field, however, requires both the outlay of considerable funds and a strong specialist department to administer the investments. Until recently only the large funds could enter directly into this market.

The advent of exempt property funds run by various financial organisations and certain life companies has enabled the smaller funds to have a direct stake in property investment, leaving the management of the properties to the parent of the fund. It has proved to be an ideal vehicle for such investments.

It has been a boon to investment managers such as stockbrokers where they have been able to combine their stock market experience with monitoring the property funds to offer the investment management services to cover the whole field.

Where the pension scheme is insured, this has usually meant that the investment manager's investment management was automatically completely vested in the life investor from the pension company both for strategy and tactics. Although this arrangement has given good results over the years, there is a growing desire among trustees to see what is happening to their funds and to have some say in deciding investment policy.

Hence the launch of the managed fund concept by certain life companies.

Briefly, these are exempt funds based either on a specific investment field—equities, property, fixed interest or on a mixture of all three. The pension fund invests its assets in units of these funds and hence the value of the pension fund portfolio is easily calculated. The trustees can decide for themselves the investment policy and vary the amounts held in equities or property or fixed interest simply by buying and selling the appropriate units. The actual management of the underlying investments is done by the life company of the unit trust managers.

The second task of the life company is to recommend individual contracts. On the conventional side this is straightforward, the underlying funds are the three-way mix; the question which life company will be the best bonus rates over investment term. With linked, however, the investment needs guidance as to the to be self-administered and of underlying funds—equity have more control of the run property or mixed—and the life company. The

For individual pension arrangements, the investment services required are somewhat different. The vehicle available here is a deferred annuity policy with a life company if will be looking for investment management and guidance.

Eric S...

Whatever may be happening to the economy in general, the taxation industry is flourishing as never before.

The introduction of Capital Transfer Tax and the promised wealth tax

have given rise to a flurry of activity among those who give advice on taxation matters.

Taxation

THE REPLACEMENT of the old death duties by Capital Transfer Tax has sent a surge of activity through the world of accountants, lawyers, insurance brokers, tax consultants and investment experts who make a profession out of managing the tax affairs of the wealthy and the not-so-wealthy.

The British tax system is now constructed even more than ever in the mould of steep progression and high maximum rates, to the extent that the marginal rate of tax paid by a rich man on investment income can be 98 per cent. (assuming he is so foolish as to have investment income). In such circumstances

and should use his judgment accordingly.

Unfortunately there are no easy answers to these questions. This is a rapidly changing field in which the quality of the advice offered depends very much upon the individual adviser.

Anybody can set up an office and describe himself as a tax consultant. Many of those who do unquestionably provide an excellent service, and can specialise to an extent which puts them well ahead of the accountants or solicitor who can only hope to maintain a rough and ready grasp of the problems involved. At the other extreme, there are horror stories about clients whose "advisers" have disappeared leaving them locked into unprofitable schemes of great complexity and doubtful legality.

Usually, however, clients will approach specialist advisers on the basis of a personal recommendation from some other professional or from a friend, which gives some grounds for initial confidence. It will then be wise to find out the qualifications of the adviser and the staff which he has available to back him up. Whether to approach an independent tax consultant or the specialist department of a large firm is partly a matter of personal taste, though the disappearance leaving them locked into unprofitable schemes of great complexity and doubtful legality.

From then on the taxpayer must keep an eye open for any possible conflicts of interest between himself and the adviser. A major problem in this field is that although straight fee-paying is on the increase the system is still riddled with commissions and other rewards for financial intermediaries which the client may not always be aware of.

If a consultant simply charges a fee the relationship

is a straightforward one. If the fee is linked to the amount

of tax saved the adviser may have an incentive to work harder but he may also tend to sail very close to the wind; such payment methods tend to be frowned upon in professional quarters.

Where the client really needs to keep alert, however, is in the case of advisers recommending insurance policies and investment media which may involve a kick-back for the intermediary. At the worst extreme a tax consultant may be little more than a thinly disguised insurance broker.

It would not be right, of course, to lay this charge indiscriminately against all advisers.

Life assurance is, in fact, the best answer to many of the problems of CTT. But the client

should be aware of when conflicts of interest may appear

Increase

A basic problem is that the steady increase in taxation both in amount and in variety is putting increasing strains upon the conscience of the ordinary citizen. It is not easy to make fine distinctions between tax evasion and tax avoidance, especially when new legislation is being rushed through on the lines of CTT. And the dangers are being increased, for what may seem a clever loophole at one stage can very rapidly become a very expensive trap.

It is a good rule not to get involved in any unduly complicated schemes but to keep matters simple. And although the tax system is forcing people out of mainstream assets like shares, gilts and property that some of the alternatives like gold coins, sleeping partnerships or Ming vases may bear above-average risks.

Undoubtedly the most important single factor which has increased the workload of tax advisers has been the introduction of CTT. Instead of the "voluntary old-style death

duties which could be ignored for most of a lifetime, we now have a gifts tax which cannot be fully avoided although its impact can be reduced and provided for so long as the appropriate steps are taken at an early stage.

A number of popular guides to CTT have been published already, and there has been considerable comment in the financial press. However, it will often be well worth while to enlist the aid of a tax adviser to cover the many complex aspects of CTT. The questions of whether assets should be split between husband and wife, of how best advantage can be taken of the various exemptions, and of how life assurance policies can play a part will come near the top of the list.

The conclusions about shareowners in PERSONAL SAVINGS AND WEALTH IN BRITAIN recently published by The Financial Times Ltd., are now strongly confirmed by a much more detailed statistical analysis of this part of the original study, THE SHARE-OWNERS, published this month by The Financial Times Ltd., is a 345-page volume of the computer tabulations of a survey of 500 holders of securities and 3,700 holders of all 21 financial assets.

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Barry Riley

'Nobody said we didn't have to do this'

RECURRENT feature of recent British history has been the capacity of most Labour governments, and some Conservative ones, to be taken by surprise by predictable, and dictated, runs on sterling and be bounced by the economic establishment into reversing all its previous policies to maintain a particular sterling exchange rate. It is rivalled only the readiness of the Confederation of British Industry to many Conservatives to support and even insist on, measures destructive of the market tem.

As often in the past, pay controls have been introduced as inflation was beginning to subside under the influence of market forces. The charts in the marked acceleration in recent months in the rise of the wholesale price index of earnings, although it may be some months before this is reflected in retail prices. The earnings figures, which reflect what is actually paid, are a better, though erratic, guide to inflationary forces than wage or the highly publicised national settlements. The 1% per cent drop in hours worked in the beginning of the year was not large enough to explain what has been happening.

Evidence

I would be the last to claim at a few months' figures provide conclusive evidence of a acceleration. But the fact of recession and rapidly rising unemployment suggests that the end was likely to continue—does the situation in other countries where inflation rates, after remaining obstinately high for a long time, have quickly counted.

The following are the main and wages in response to all the increased rent subsidy, market conditions are essential which will perpetuate the artificial reduction of rents, relative to reasonable efficiency and personal freedom (and to other prices, resulting from

without giving a chance to find out what market forces contains:

This time the Conservatives have not helped by their inconstant demands for a "suspicious action" which in the context of a severe recession could only have meant pay and price controls. Less action, rather than more is what we need from our trade union-dominated Government.

The case against the controls is so strong that it does not need to be overstated. I would not claim that inflation would go down from 25 per cent. to 10 per cent. in a year without them; nor would I deny that the controls may bring forward the deceleration in the pipeline.

Nor will there necessarily be a pay explosion in precisely 12 months. What one can say is that the attempt at compression of differentials via the £6 formula insisted on by Mr. Jack Jones is likely to increase the intensity of reaction and bring it forward.

It is, moreover, a near certainty that any progress in reducing inflation over the coming months will be attributed at both a popular and a governmental level to incomes policy, and that it will be followed by more unemployment than the last one.

Unfortunately, of all the already caused firms to announce investment cancellations and reduce the employ-

ment they otherwise intended to offer.

Variations in relative prices of a trading community is to working conditions that are even

more backward than the militancy in our midst. They have missed a glorious opportunity to demonstrate to all the people how seriously they regard our present economic plight. T. W. S. Robinson, Coventry.

Most harm

It is no answer to say that competitive conditions are in any case preventing many firms from charging as much as they are allowed. It is in just these cases where they are partially effective that the controls do economies. This may be even in non-capitalist the 1974-75 freeze. By intensifying most harm by blunting the in-hidden from view during a courageous still further the incentive—and even the ability general recession when a mobility of council tenants, this to—meet market needs and buyers' market prevails, but it will do more to increase long term unemployment than the most draconian monetary squeeze. Now that it has embarked on the path of buying future rates of return has shelf, some other method of TUC acquiescence by subsidy, it will be difficult for the Government to resist further steps in the same direction.

The expected effects of price controls on pay incentives are put on behalf, some other method of

allocating manpower and productive capacity has to be found

either State direction, or consumer go without.

The most harmful measure of wage differentials, like many

good interventions, will, if successful, harm many of those

whom it is most intended to benefit, for instance by pricing

disadvantaged or unskilled people out of the labour force. The main reason why Ministers produced such blood-curdling increases in unemployment, without pay controls, was because top executives getting more and more of their satisfaction from office perks and powers and a growing gap between living standards at work and at home.

Mirage

It may be said that the pay measures are temporary; but one can be sure that the incomes policy antagonists will press for a Phase 2, a Phase 3 and so on, once more making public sector the cockpit of a political struggle, and raising the mirage of "fair" relativities as a basis for pay.

As in Lord Barber's day, we will have had 2½ years of pay controls and four years of price and dividend controls. The

resulting pressure on pension funds, which are increasingly having to be topped up from the ordinary cash flows of their parent companies, is well known.

It was Mr. Harold Wilson who used to decry dividend controls as a recipe for "ossifying" the industrial structure, and he was perfectly justified in doing so.

The harmful aspects of the White Paper are not rectifiable mistakes. They are the price of Mr. Jack Jones's acquiescence. So far from limiting union monopoly power, an incomes policy gives the unions ever greater say in our affairs, as can be seen from the subversive tone of the White Paper which breaks new ground by incorporating verbatim a TUC declaration as part of a Government policy statement.

As for the view that the Government is really relying on demand management as its main anti-inflationary weapon, there is something to be said for looking at the words of

Lord Passfield (Sidney Webb) remarked after the National Government of 1931 had gone off gold: "Nobody told us we could do this." The Labour Cabinet and TUC leaders might similarly say about the present pay policy "Nobody said we didn't have to do this." The same applies to Conservatives who abstain on the White Paper. It is the reverse of patriotic to support or to refrain from opposing a policy one believes to be wrong-headed.

Letters to the Editor

£6 limit, MPs and pensions

From Mr. M. Pitch. Sir—What possible justification can be advanced for including pension improvements in the £6 limit? When an employer introduces or improves a funded pension plan, the effect is actually counter-inflationary. He is taking money that would otherwise have been available to pay out as immediate wages, salaries or dividends, and channelling it into what is in the productive investment.

Pension funds represent about third of all net savings in this country and in the present emergency the Government should be doing all it can to encourage savings, not to stifle them. We have heard a lot from all sides about the need to provide finance for industry. It hardly seems sensible to strike this further blow at one of the most important potential sources of money for such investment.

As so often seems to be the case with the present Government, in practice the restrictions will fall most heavily on manual workers. One of the most noticeable trends in recent years has been for companies to improve works pension schemes to bring them into line with those available to staff employees. The new rule is likely to bring that desirable social progress to a halt.

I notice that the pension scheme for Members of Parliament is to be improved in a way that would have fallen foul of the new rule had it been applied. Indeed, if the facts are as reported, I doubt whether a private employer seeking to provide similar treatment under a pension in his own could obtain the approval of the Inland Revenue for it.

Do Members not appreciate that other employees are just as anxious about provision for retirement as they are? Whatever the justification for immediate belt-tightening—which we all accept—may be, this should not be allowed to interfere with long-term saving which, as well as serving a desirable social purpose, makes an important contribution to our economic recovery by providing essential funds for capital investment.

Michael Pitch, Nubis Lowndes Employee Benefits Division, Lowndes Lambert Group, P.O. Box 144, Norfolk House, Wellington Road, Croydon.

no more backward than the militancy in our midst. They have missed a glorious opportunity to demonstrate to all the people how seriously they regard our present economic plight. T. W. S. Robinson, Coventry.

Very long term objective

From Mr. J. Kane. Sir—Your Common Market Correspondent, Mr. Reginald Dole, reports (July 17) that Mr. Wilson told the meeting of EEC heads of government that Britain "accepted the long term objective of economic and monetary union, although it was not a practical proposition for the time being."

Yes in the pamphlet distributed to every household prior to the referendum, which bore the "Dear Voter" message signed by the Prime Minister, it clearly said: "There was a threat to employment in Britain from the movement in the Common Market towards an Economic and Monetary Union." This threat has been removed.

Does this represent a further example of the Prime Minister's deviation, or is it yet another "U-turn"?

Joseph Kane, 14, Hollyfield Road, Bradford.

Transporting freight

From The Editor, *Railway Gazette International*. Sir—So the introduction of an eight-hour or 280-mile day for lorry drivers "will hit the established pattern of many long-distance operations" (Colin Jones, July 17) and will cost the road haulage industry some £300m. a year.

Rail freight is carried under what the advantage of

Honourable gentlemen

From Mr. T. Robinson.

Sir—Perhaps it might be well to remind Members of Parliament that not so many months have elapsed since they were all making very vehement application for the jobs which they now hold and that their contracts of employment do not terminate until this Parliament is dissolved. They were all then well aware of the terms and conditions of the job and most of them fought like cats and dogs to get it.

The assiduity with which they mention that they are honourable gentlemen makes their behaviour even more difficult to understand or to excuse. The prime duty of the governing body

is to introduce a scheme which is to be of benefit to all. The scheme which was investigated by a study group set up by the GLC, was to charge for supplementary licences for cars (and, rather crucially, commercial vehicles) entering central London between 08.00 and 18.00 on weekdays.

If the GLC is not going to expand central road capacity (and the economic and environmental case against such expansion is very strong), and is not going to adopt effective methods for making better use of the existing capacity, then it is condemning Londoners to further decades of rationing by congestion. Apart from "administrative problems," the reason quoted for the GLC's decision was "The scheme was as regressive in that it would hit harder the lower paid car owners."

Harder than what? As the study pointed out "the less well off tend to use their cars to drive to central London less than the better off." Further, "those who cannot afford to run a car and them it must appear rightly or wrongly—that when it comes to self-interest the politicians are

licensing"—and, it should be offsetting number of through trips (both cars and commercial vehicles), so that there will be little net improvement compared with now.

In fact this is not an alternative policy: it would be a desirable move even with supplementary licensing in force; through trips could then be prevented from increasing. In his letter to the GLC Transport Committee, Mr. Daly, chairman of July 10, 1974, of a paper published in the British Medical Journal of July 12 relating to the carbon monoxide yields of cigarette brands.

One statement in the BMJ paper—accurately reported by your Science Editor—could mislead your readers. Referring to the GLC Transport Committee, the paper states that "it is only policy which concentrated simply on tighter parking control for cars. Nor does he say what he will do in the absence of dramatically lowered by the manufacturers." In fact tar and nicotine yields of important U.K. cigarette brands were first substantially reduced by the manufacturers as long ago as 1957, many years before the first publication by HM Government of a comparative "league table" in 1973.

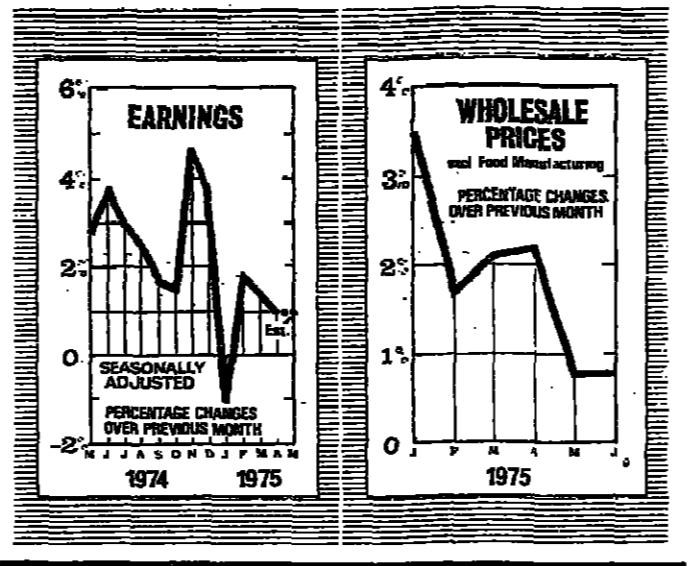
Most economists will ex-

pect a rise in the cost of traffic jams far more than the charges they would collectively pay. They will be willing to pay in order to reduce the vehicular traffic flow (by inducing people to transfer from car to public transport etc.) and so enjoy better travelling conditions—but there will continue to be no mechanism for allowing these collective fares to be translated into individual action; and (4) even if the GLC's possible "alternative" of reducing office parking deters some trips terminating in the centre, initially improved

conditions will attract an

A. Sutherland, Faculty of Economics and Cambridge, Sidwick Avenue, Cambridge.

H. R. Bentley, Lombard Street, Bristol.



HOW TO GENERATE HIGH UNEMPLOYMENT FORECASTS

	Unemployment at end of 1976: G.B. seasonally adjusted
a. Exchange rate remaining competitive	1.4m.
b. U.K. costs rising by 5 per cent. p.a. above competitors	1.6m.
c. U.K. costs rising by 15 per cent. p.a. above competitors	2.0m.

To-day's Events

GENERAL TUC-Labour Party liaison committee meets, London.

EUROPE Agricultural Ministers begin 2-day meeting, Brussels.

Russian Soyuz spacecraft scheduled to land in Northern Kazakhstan.

Mr. Elliott Richardson, U.S. Ambassador to Britain, visits Stock Exchange.

Royal International Horse Show opens, Wembley.

COMPANY RESULTS Rank Organisation (half-year). Dowty Group (full year).

COMPANY MEETINGS See week's Financial Diary on page 4.

PARLIAMENTARY BUSINESS House of Commons: Motion to approve White Paper "The Attack on Inflation."

House of Lords: Industry Bill,

weekly hours (end-June). Monthly index of average earnings (May).

OPERA Curve Opera Company in the Mikado, part of centenary season of Gilbert and Sullivan. Royal Festival Hall, London, 7.30 p.m.

SANKOFA Sunshine Drummers, Dancers and Singers of Ghana begin three-week season, Young Vic Theatre, 8.15 p.m.

SPORT Amateur golf: English championship, Lytham. Welsh championship, Portmeirion. Scottish championship, Montrose.

Twinlock Limited 1975 results



Robert Hutton, Chairman.

The year to 28 February 1975 has been one of substantial change and progress culminating with the acquisition of The Shannon Limited in February 1975.

Group turnover increased 36.6 per cent to £14.9 million, whilst pre-tax profits rose from £970,900 to £1,003,500. Our export sales at £2.2 million doubled and earnings from overseas companies now represent 53 per cent of the total. Profits were adversely affected by a shortage of materials and restraint on price increases.

A final dividend of 0.367p per share makes a total of 6.067p—the maximum permitted. This dividend is covered 7.9 times. Earnings per share after extraordinary items, advanced from 4.39p to 4.78p and assets per share from 31.2p to 43.4p. These figures include the assets of The Shannon, but the trading figures have not been included in these results.

In the early part of the year demand far outstripped supply, but in the latter months the boom died away and there is little sign of an upturn in orders.

Amalgamated Loose Leaf, British Pens and Cumberland Graphics have all made useful progress. Our operations in South Africa and Ireland produced excellent results and our minority holding (4.9 per cent) in the van Dorp Group in Holland has also prospered. In Australia and New Zealand we did well in the face of adverse economic conditions.

During the year our systems printing operations moved into a magnificent new factory at Sheerness and we commenced building another new factory at Crewe.

The company is not quoted on The Stock Exchange but our shares are dealt in through The Over-the-Counter market. We now have 700 shareholders with institutions owning 18 per cent of the equity and over 2 million shares have changed hands over the past year.

We are emerging from a period of rapid sales expansion and with a greatly enlarged group we see many opportunities for improving our business and leaving ourself well placed for future growth.

Copies of the full Report and Accounts together with details of The Over-the-Counter market are available from the Secretary, Twinlock Limited, 36 Croydon Road, Beckenham, Kent BR3 4BH. Telephone: 01-650 4818. The Annual General Meeting will be held on 13 August.



COMPANY NEWS + COMMENT

Assoc. Newspapers may not hold earnings

UNLESS THERE is an improvement in the general economic situation, the Associated Newspapers Group may not maintain the 1974-75 level of earnings in the current year, states chairman Mr. Verne Harmsworth.

In the year ended March 31 group pre-tax earnings fell from £9.24m. to £8.23m. as reported July 10. After tax and minorities and taking the extraordinary items of £6.43m. (£1.51), the net earnings figure was £1.06m. (£8.54m.).

These extraordinary items, in 1974-75, principally reflect a surplus of £7.3m. being the excess of the market value of the group's new holding in Consolidated-Ethurst over the original cost of the shares in The Price Company, following the share exchange.

An analysis shows that newspaper activities accounted for 96.8 (55.6) per cent of turnover and £35.1m. (£3.7m.) of trading earnings.

Explaining the profit downturn Mr. Harmsworth says the particular causes of the group's difficulties were lower advertisement volumes and the rate of increase in both wage levels and the price of newsprint.

The costs by far the most significant to the business, generally raced ahead of price increases allowable under present legislation, thereby eroding earnings.

The Daily Mail maintained its circulation despite two price rises. Although advertising conditions have been generally unfavourable, the newspaper secured an increased share and currently is contributing to earnings, the chairman reports.

The reorganisation of the Evening News was successfully completed. Although advertising revenue has been maintained at about last year's levels, it has fallen short of that required to compensate for cost escalations, adds Mr. Harmsworth.

Capital expenditure during the year totalled £4.42m. and North Sea developments involved additional expenditure of £3.5m.

There was a net decrease in liquid funds of £1.0m. (£7.1m. increase). At March 31 short-term borrowings stood at £3.45m. (£11.49m.) with the overdraft at £60.000 (£15.000).

In the directors' opinion the market value of group properties remains in excess of £30m., exceeding book value by at least £20m.

AN is a subsidiary of the Daily Mail and General Trust which at March 31 held 50.53 per cent. of the shares. Meeting, Waldorf Hotel, W.C. August 11 at noon.

● comment

Associated Newspapers' accounts inform us that the unexplained extraordinary item of £6.43m. that featured as a below-the-line credit in the preliminary relates mainly to a notional capital gain on an exchange of shares. The holding in Province of Canada has been swapped for shares in a 50 per cent rise in taxable profits from £30.6m. to £46.373.

The benefit to shareholders' funds is £1.06m. (£8.54m.). Earnings per 10p share are shown marked—assets per share are up to be up from 3.5p to 4.5p.

HIGHLIGHTS

The weekend brought reports from two sizeable companies. Godfrey Davis and Associated Newspapers; the latter's balance sheet shows the effects of a share exchange deal that took place during the year. The week ahead is notable for the concentration of interim results from three of the four clearing banks; National Westminster is due to-morrow, with Lloyds and Midland expected on Friday. To-day should see the half-year from Rank Organisation, with Taylor Woodrow coming to-morrow. A prelum from Unigate is scheduled for Wednesday. Gestetner (interim) and Incheape (final) are expected on Thursday.

26 per cent. to 127p a share—since an at-cost valuation has been to begin to-day on the over the replaced by a current market counter market made by M. J. H. valuation. On the trading front, Nightingale and Co. Although the chairman warns of lower dividend was declared for the earnings this year, but a year, chairman Mr. P. K. Baring 7 per cent. at 94p still has its eye forecasts a 3.5p net payment for on the potential in the North Sea. Chairman's statement Page 5

Nationwide first half inflow peak

RECEIPTS FROM Nationwide Building Society investors in the first six months of 1975, including interest credited to accounts, totalled £395.5m., an increase of £118.3m. on the same period in 1974-75 and the highest level ever achieved in any year.

Withdrawals also rose, to £21.4m. from £19.5m., but despite this net receipts were a new record at £181.8m. up £100m.

Mortgage advances during the first half of 1975 were £170.8m. or £9.7m. more than in the first half of 1974. Mortgage balances rose by £101.1m. At June 30, 1975, commitment to future loans amounted to £100.9m.

At June 30 the society's assets amounted to £1,682.3m., which was an increase of 9.2 per cent. over the end of 1974.

The society maintained a strong financial position during the first half of 1975, and at its end, reserves were £57.5m. or 3.4 per cent. of total assets. Liquid assets were £346.6m., representing 20.5 per cent. of total assets.

During the period Nationwide repaid the £1.2m. balance of the short-term Government loan.

Unilock up 53%

OFFICE PARTITION manufacturers, Unilock Holdings, reports a 75 per cent. increase in turnover from £2.87m. to £5.02m. and a 50 per cent. rise in taxable profits from £300.500 to £469.373.

For the year to March 31, 1975, the chairman declared.

The company is emerging from a period of rapid sales expansion and "with a greatly enlarged group we see many opportunities for improving our business and leaving ourselves well placed for future growth," the chairman declared.

A final dividend of 0.35p per share makes a total of 0.60p—the

maximum permitted. Stated earnings per share after extraordinary items, advanced from 4.39p to 4.78p, and assets per share from 31.2p to 43.4p. The figures include the assets of The Shannon, but trading figures have not been included in the results.

Turnover	£100,000
Trading profit	917.0
Profit before tax	507.0
Taxation	211.5
Minority	12.2
Earnings	423.7
Extraordinary credits	51.1
Dividends	22.5
Prior year tax debit	9.0
Forward	2,052.1
Profit on redemption debentures	1,697.1

Mr. Hutton points out that the early part of the year demand far outstripped supply, but in the latter months the boom died away and there is little sign of an upturn in orders.

The company is not quoted on the Stock Exchange but the shares are dealt in through the Over-the-Counter market. Meeting, Sanderson, August 13 at 3 p.m. Chairman's statement Page 19

Twinlock growth: tops £1m

GROUP TURNOVER for the 53 weeks to February 28, 1975, of Twinlock increased 36.6 per cent. to £14.9m., while taxable profits rose from £570,900 to £1,003,500.

Export sales at £2.2m. doubled

and earnings from overseas companies now represent 53 per cent. of the total. Profits were adversely affected by a shortage of materials and restraint on price increases, says the chairman, Mr. R. Hutton.

The year, he says, was one of substantial change and progress culminating with the acquisition of The Shannon last February.

The company is emerging from a period of rapid sales expansion and "with a greatly enlarged group we see many opportunities for improving our business and leaving ourselves well placed for future growth," the chairman declared.

A final dividend of 0.35p per share makes a total of 0.60p—the

BOARD MEETINGS

The following companies have notified Board of Meeting to the Stock Exchange. Stock meetings are usually held for the purpose of distributing dividends. Official indications are not available whether dividends concerned are interim or final and the sub-division of dividends is based mainly on last year's timetable.

TODAY

Interiors—A. Kersten, M. K. Refrigeration, Rank Organisation, Wm. Goss and Texas Regional Investment Trust.

Flame-Christie-Tyler, Dana Investment Trust, Derry, Kilkenny.

Future dates

Interiors—Barrow Hepburn

Beaumont Properties

British Gasoline Importers

Nissons Electricity Supply

Pride and Clarke

Transport Development

Future dates

Borelli Tea

Crofters Trust

Gordon and Gosh

Manul Tel

McDonald's

Premier (Aldred)

Wheeler's Restaurants

Aug. 7

July 24

Aug. 21

July 25

Aug. 19

July 25

Aug. 7

July 24

Aug. 21

July 25

Aug. 19

July 25

This document contains particulars given in compliance with the Regulations of the Council of The Stock Exchange in London for the purpose of giving information to the public with regard to the Company and the IDRs. The Directors, together with the other members of the Advisory Council and the Board of Directors, collectively and individually accept full responsibility for the accuracy of the information given and confirm, having made all reasonable enquiries, that to the best of their knowledge and belief there are no other facts or beliefs which would make any statement herein misleading.

Application has been made to the Council of The Stock Exchange in London for permission for the whole of the issued share capital of the Company and the International Depository Receipts referred to herein to be admitted to the Official List.

Brazilian Investments S.A.

Sociedade de Investimento

Decreto-Lei No. 1401

(Incorporated in Brazil C.G.C. No. 42 463 208/0001-97)

Memorandum relating to a placing of up to 140,000 depositary shares at U.S. \$106 per depositary share

(each depositary share to represent such number of shares of the Company of Cr. \$1 par value as may be acquired at a price equal to their attributable net asset value with the amount of Cr. \$ which may be purchased with U.S. \$100).

Depositary Shares will be represented by International Depositary Receipts of Morgan Guaranty Trust Company of New York ("IDRs") in denominations of 100 depositary shares each.

James Capel & Co.

INVESTMENT MANAGER

Banco Bozano, Simonsen de Investimento S.A., Avenida Rio Branco 138 3º Andar, Rio de Janeiro.

CUSTODIAN

Bank of London and South America Limited, Rua da Alfandega 23-35, Rio de Janeiro.

BANKERS

Morgan Guaranty Trust Company of New York, Avenue das Artes 35, 1040 Brussels.
Banco Bozano, Simonsen S.A., Avenida Rio Branco 138 Loja, Rio de Janeiro.

Investment Objectives and Policy

Brazilian Investments S.A. Sociedade de Investimento Decreto-Lei No. 1401 ("the Company") is a Special Investment Company incorporated in Brazil and subject to the Regulations issued pursuant to Resolution 323 of the Central Bank of 8th May, 1975 acting in accordance with Decree-Law No. 1401 of 7th May, 1975 of the Republic of Brazil ("the Regulations") which regulate the establishment, administration and operations of Special Investment Companies in Brazil. Its purpose is to provide a medium through which investors resident outside Brazil may participate in the Brazilian stock market whilst obtaining the benefits of proven investment management and a diversified investment portfolio. The Company will seek a balance of capital growth and income by long term investment in securities of companies which are representative of those sectors of the Brazilian economy which, in the view of management, have growth potential.

The Company's investments will be made in accordance with the Regulations and are therefore subject to the restrictions stipulated therein which are summarised below under "Investment Restrictions". It will be the general policy of the Company to invest, either by way of purchase on the Brazilian Stock Exchanges or by participating in private placements or subscribing new shares, primarily in equities and convertibles of Brazilian companies listed on the Brazilian Stock Exchanges. Particular attention will be paid to well established companies within important industries for whose shares there is an active market. The Company may also invest in fixed interest securities.

Under certain circumstances the Company may vary its general investment policy. In particular, changes in market, economic or political conditions may dictate, as a defensive measure, a reduction in equity investment and an increased commitment in fixed interest securities or in Treasury Bills of the Federal Government of Brazil. The Company may also deem it advisable, as a temporary measure, to invest in Government or other prime obligations on a short term basis, in order to have funds readily available for general corporate purposes, including operating expenses, the payment of dividends or the investment in securities through the exercise of rights or otherwise.

The success of the Company's investment policy will be subject to market fluctuations and prevailing economic conditions and there can be no assurance that its investment objectives will be achieved.

Use of Proceeds

The Company proposes to invest the net proceeds of the placing in accordance with the policies set out above. The Company's management believes that there are investment opportunities available in Brazil at the present time, although no portion of the proceeds of the placing has been allocated for the purpose of making any particular investment. Prior to investment of the net proceeds of the placing in accordance with the investment policy, the Company may invest such proceeds in short-term obligations of the Federal Government of Brazil. In this connection the Central Bank has undertaken to accept foreign currency deposits from Special Investment Companies of funds pending their investment provided that such deposits are withdrawn by the depositing company not later than 4th November, 1975, interest being paid in the meantime at a rate established by reference to rates prevailing in the London Interbank Market for deposits of that currency.

Investment Advice

Board of Advice
The Board of Advice has been appointed for 3 years by the Directors of the Company to assist the Advisory Council in its functions as described below.

The members of the Board of Advice who are not already members of the Advisory Council will join the Advisory Council subject to Central Bank approval.

Sir Geoffrey Wallinger (72), Chairman of the Board of Advice and President of the Advisory Council, was a director of Bank of London and South America Limited from 1963 to 30th June, 1975 and a director of Lloyd's Bank International Limited from 1st April, 1974 to 30th June, 1975; he was British Ambassador to Brazil from 1958 to 1963. Mr. E. P. Colquhoun (38) has been engaged in investment management since 1959 and has been a managing director of Henderson Administration Limited, investment trust and fund managers, since 1969; he is a member of The General Committee of the Association of Investment Trust Companies. Micheline Courty (42) and Monique Kaplan (46) joined Société Générale in 1970 since which date they have managed investment funds on behalf of that bank; in addition they are responsible for the management of several international investment companies. Sir John Cuninghame (39) has been a director of Morgan Grenfell & Co. Limited since 1973 and is director in charge of International Investment; he is a director of EUPIC Services B.V. which is a managing director of European Property Investment N.V. Mr. A. G. Down (36) joined James Capel & Co. in 1969 and has been in charge of that firm's corporate finance department since 1973. Mr. L. E. Linaker (40) joined M & G Group Limited as an investment manager in 1964 and is joint managing director of M & G Investment Management Limited and deputy investment director of M & G Group Limited; he is a director of Brunner Investment Trust Limited, External Investment Trust Limited, M & G Dual Trust Limited, M & G Second Dual Trust Limited and Transatlantic & General Investments Limited. Mr. A. R. McInroy (55) has been involved in investment trust and fund management since 1953 and has been managing director of Edinburgh Fund Managers Limited since its formation in 1969; he is a director of Crescent Japan Investment Trust Limited. Mr. W. R. Wirth (44) joined Credit Suisse in 1961 and has been director of research since 1968 and director of the bank's investment funds department since 1973.

Advisory Council

The Advisory Council has been appointed by the founder shareholders of the Company and is subject to reappointment in general meeting every 3 years. The Board of Directors will consult the Advisory Council from time to time on relevant aspects of the Company's affairs but, in particular, will submit to the Advisory Council projected plans for the investment and dividend policies of the Company. In accordance with the Articles of Incorporation of the Company, the functions of the Advisory Council are (i) to advise on the investment policy of the Company, (ii) to approve the Company's budget as submitted by the Directors on a quarterly basis, (iii) to approve management plans established by the Directors, (iv) to examine the operations and general business of the Company, (v) to advise the Directors when consulted by them and (vi) to advise on the dividend policy of the Company.

The Advisory Council will meet when convened by its President or one third of its members and has power to require the Board of Directors to convene meetings of shareholders. In the event of an equality of voting on any resolution before the Advisory Council, its President has a casting vote.

Investment Manager in Brazil

In accordance with the Regulations, Banco Bozano, Simonsen de Investimento S.A. ("Bozano") has been approved as Investment Manager to the Company by the Central Bank.

Bozano has been involved in investment management in Brazil since its formation in 1967 following government legislation permitting the establishment of investment banks in Brazil. The principal shareholder of Bozano is Cia. Bozano, Simonsen - Comercio e Industria which is the holding company of the Bozano, Simonsen Group which on 30th June, 1975 owned 44.2 per cent. of Bozano's capital and 50.8 per cent. of its voting shares; holdings in the total capital of Bozano controlled by non-residents comprised Mellon National Corporation 25 per cent.; The Noruma Securities Company Limited, 5 per cent.; The Mitsui Bank Limited, 5 per cent. and associated companies of British-American Tobacco Company Limited, 10 per cent.

Bozano, through a subsidiary brokerage company, is a member of the Rio de Janeiro and São Paulo Stock Exchanges and, in addition to investment management, is engaged primarily in domestic and international banking, underwriting and distribution of securities for Brazilian companies, mergers and acquisitions for Brazilian companies and in handling direct investment in Brazil for non-Brazilian corporations.

The Company and Bozano have agreed (contract (1) below) that Bozano will act as investment manager in Brazil in accordance with the Regulations. The appointment is for an initial period of 3 years from 5th June, 1975 and thereafter until terminated by not less than 60 days' notice expiring on 30th September in any year given by the Company (or by resolution of shareholders of the Company) to Bozano or by Bozano to the Company. Further, the appointment may be terminated by the Company if, in the view of the Advisory Council, there has been a material change in the effective control of Bozano or in the event of the bankruptcy of Bozano. For its

DEPOSITORY

Morgan Guaranty Trust Company of New York, Avenue des Arts 35, 1040 Brussels.

PAYING AGENTS

Morgan Guaranty Trust Company of New York, Avenue des Arts 35, 1040 Brussels.

33 Lombard Street, London EC3P 3BH.
23 Wall Street, New York, N.Y. 10015.

LEGAL ADVISERS

In London: Norton, Rose, Bottarini & Roche, Kempton House, Camomile Street, London EC3A 7AN.
In Brazil: Lino Pereira da Silva, Rua Amílcar de Carvalho 29 Grupo 1103/4, Rio de Janeiro.

AUDITORS

Pricewaterhouse Peat & Co., Avenida Rio Branco 138 16º Andar, Rio de Janeiro (Accountants).

BROKERS

James Capel & Co., 100, Old Broad Street, London EC2N 1BU and The Stock Exchange, London.

REGISTRAR

Banco Bozano, Simonsen de Investimento S.A., Avenida Rio Branco 138 3º Andar, Rio de Janeiro.

REGISTERED OFFICE

Avenida Rio Branco 138 8º Andar, Rio de Janeiro.

Management and Administration

Board of Advice and Advisory Council

*Sir Geoffrey Arnold Wallinger, G.B.E., K.C.M.G. (Chairman), 10 Moore Street, London SW3 2QN. (British).

*Ernest Patrick Colquhoun, 40 Markham Street, London SW3 3NR. (British). Managing Director, Henderson Administration Limited.

Micheline Courty, 23 Rue Campanie Première, 75014 Paris. (French).

Monique Kaplan, 76 Rue Lecourbe, 75015 Paris. (French). Directrice Intercoissance, Société Générale.

*Sir John Christopher Foggo Montgomery Cuninghame, Bt., 52 Scarsdale Villas, London W8 8PU. (British). Director, Morgan Grenfell & Co. Limited.

*Ashley Gordon Down, 2 Brunswick Gardens, London W8 4AJ. (Australian). Partner, James Capel & Co.

*Laurence Edward Linaker, 23 Chepstow Place, London W2 4TT. (British). Deputy Investment Director, M & G Group Limited.

Alan Roderick McInroy, Muirfield Green, Gullane, East Lothian, Scotland. (British). Managing Director, Edinburgh Fund Managers Limited.

William Ralph Wirth, Hirlandenstrasse 22, 8029 Zurich, Switzerland. Director of Investment Research and Investment Funds, Credit Suisse.

*Sergio Coutinho de Menezes, Rua Joaquim Nabuco 212 Apto. 203, Rio de Janeiro. (Brazilian). Chief Executive, Banco Bozano, Simonsen de Investimento S.A.

*Geoffrey Ainsworth Langlands, Avenida Bartolomeu Mitre 33 Apto. 1303, Leblon, Rio de Janeiro. (Brazilian). Investment Director, Banco Bozano, Simonsen de Investimento S.A.

*Jones Graham Kellock, Rua Timoteo da Costa 623 Apto. 1402, Leblon, Rio de Janeiro. (British). Director, Banco Bozano, Simonsen de Investimento S.A.

*William Robin Blackhurst, Rua Nascimento Silva, 351 6º Andar, Rio de Janeiro. (British). Director, Banco Bozano, Simonsen de Investimento S.A.

*Fernando Paulo de Lima Guerreiro, Rua Moura Brito 209 Apto. 506, Tijuca, Rio de Janeiro. (Brazilian). Deputy Director, Banco Bozano, Simonsen de Investimento S.A.

*Member of Board of Advice and Advisory Council

*Member of Advisory Council only

Board of Directors

Sergio Coutinho de Menezes (Director-President), Rua Joaquim Nabuco 212 Apto. 203, Rio de Janeiro. (Brazilian). Chief Executive, Banco Bozano, Simonsen de Investimento S.A.

Geoffrey Ainsworth Langlands (Director-Superintendent), Avenida Bartolomeu Mitre 33 Apto. 1303, Leblon, Rio de Janeiro. (Brazilian). Investment Director, Banco Bozano, Simonsen de Investimento S.A.

Jones Graham Kellock, Rua Timoteo da Costa 623 Apto. 1402, Leblon, Rio de Janeiro. (British). Director, Banco Bozano, Simonsen de Investimento S.A.

William Robin Blackhurst, Rua Nascimento Silva, 351 6º Andar, Rio de Janeiro. (British). Director, Banco Bozano, Simonsen de Investimento S.A.

Fernando Paulo de Lima Guerreiro, Rua Moura Brito 209 Apto. 506, Tijuca, Rio de Janeiro. (Brazilian). Deputy Director, Banco Bozano, Simonsen de Investimento S.A.

The information contained herein with respect to the Brazilian Regulations (as defined hereinafter) and their effect on an investment in the Company is based on the text of those Regulations as adopted in Brazil on 8th May, 1975 and on the interpretation currently attributed to those Regulations by the Central Bank of Brazil ("the Central Bank"). The Regulations and their interpretation could be subject to alteration.

The shares and the IDRs have not been registered under the Securities Act of 1933 of the United States of America and (except as referred to under "United States Private Placement" below) may not be offered or sold, directly or indirectly, in the United States of America (or its territories or possessions) or to nationals or residents thereof.

The delivery of this document to any person who is not a professional adviser or dealer in securities is or may be contrary to the laws of certain jurisdictions and is prohibited in those jurisdictions.

The shares and IDRs are being placed only on the basis of the information and representations contained in this document and no person is authorised to give any information other than that contained herein.

Intending subscribers should inform themselves as to any taxation or exchange control legislation affecting them personally. For United Kingdom Exchange Control purposes the shares and IDRs will be foreign currency securities as defined in Exchange Control Notice EC7 (Second Issue) as amended. IDRs held by residents of the United Kingdom for exchange control purposes must be held by or to the order of an Authorised Depositary.

All references in this document to "Dollars" and "S" are to U.S. dollars and to "Cruzeiros" and "Cr" are to Brazilian cruzeiros. As at 9th July, 1975 the rate of exchange between Cruzeiros and Dollars was Cr 83.00 = \$1.

services, Bozano will be entitled to a fee calculated on a day-to-day basis and payable monthly in arrears at the rate of 1½ percent, per annum on the net asset value of the Company, calculated in accordance with the Regulations as mentioned below under "Redemption Procedure". In addition to the foregoing fee, Bozano will be entitled, pursuant to the said Agreement, to receive from the Company commission on investments acquired by the Company on the advice of Bozano calculated at a rate not exceeding those customarily paid in Brazil for such transactions. In calculating the above commissions, no account will be taken of, and Bozano will be entitled to retain, any other commissions or fees payable to Bozano in connection with any investment of the Company. Bozano is obliged to provide monthly to the Advisory Council and the Directors full particulars of all commissions paid and received by Bozano in respect of any sale, purchase or subscription of any securities by the Company.

Board of Directors

All the Directors of the Company are directors (or deputy directors) of Bozano and Banco Bozano, Simonsen S.A. ("Banco Bozano"), the commercial bank in the Bozano, Simonsen Group and are accordingly experienced in the Brazilian investment and commercial banking sector. Mr. S. C. de Menezes (37) has been a director of Bozano and Banco Bozano since 1972 and Chief Executive of Bozano since 1974. Mr. G. A. Langlands (39) has been involved in investment management and advice in Brazil since 1960 and in charge of the investment department of Bozano since 1968, becoming a director of Bozano in 1970 and of Banco Bozano in 1972. Mr. J. G. Kellock (47) has been involved in international banking for 16 years; since 1972 he has been in charge of the corporate finance department of Bozano, becoming a director of Bozano and Banco Bozano in 1973. Mr. W. R. Blackhurst (40) has been involved in banking in North and South America for 18 years and is in charge of Bozano's credit department, becoming a director of Bozano in 1968 and Banco Bozano in 1972. Mr. F. P. de Lima Guerreiro (31) is the financial controller of Bozano and Banco Bozano and has been a deputy director of Bozano and Banco Bozano since 1973.

Custodian

The Company has entered into a Custodian Agreement (contract (ii) below) with Bank of London and South America Limited ("the Custodian") whereby the Custodian will act as custodian of all securities owned by the Company (other than Brazilian Treasury bills which have to be lodged with the Central Bank) and during the continuance of such custodianship all securities and any certificates or documents of title in respect of investments of the Company will be deposited with the Custodian or delivered to the order of the Custodian.

Administration

In accordance with the Regulations the day to day administration of the Company will be managed by Bozano (contract (i) below). Under such contract, Bozano have undertaken (inter alia) to provide the Company with office facilities, to keep the Advisory Council and the Directors promptly informed of the contents of all material correspondence or notices received by the Company, to register all relevant information (including all necessary registrations of capital) with the appropriate Brazilian authorities and to keep the books of account and statutory books of the Company. Bozano will also provide the Advisory Council and the Directors with monthly statements of account required under the Regulations to be lodged with the Central Bank, which will include full particulars and a valuation of the investment portfolio and particulars of the bank balances held by the Company in each of its Brazilian bank accounts and of the profit or loss realised on each sale made by the Company during the period concerned. Further, Bozano will make available a daily net asset valuation to the Company's Brokers in London which will be available for inspection at their offices and will be published at least monthly in the Financial Times of London. For these services Bozano will be entitled to receive from the Company certain operating costs specified in the said contract and such further administrative and operational expenses not exceeding

Billed Due	Stock	Price	Last	Div	Gr.	Yield	Int.	Net	Div	Gr.	Yield
Shorts (Lives up to Five Years)											
1M	FTSE Index 1975	98.0	23.1	6.62	2.63						
1M	12M Treasury 1975	97.0	9.7	6.69	2.46						
1M	12M Treasury 1976	97.0	9.7	6.69	2.46						
1M	14M Treasury 1976	100.0	10.0	6.69	2.65						
1M	10M Treasury 1977	94.3	3.2	6.64	1.95						
1M	8M Electric 1977	92.4	3.2	6.64	2.20						
1M	7M Electric 1977	91.5	2.5	6.64	2.00						
1M	15M Treasury 1977	101.5	3.5	6.64	2.50						
1M	15M Treasury 1978	97.0	3.5	6.64	2.50						
1M	20M Treasury 1978	97.0	3.5	6.64	2.50						
1M	14M Treasury 1979	97.0	3.5	6.64	2.50						
1M	10M Treasury 1979	97.0	3.5	6.64	2.50						
1M	8M Treasury 1979	97.0	3.5	6.64	2.50						
1M	7M Treasury 1979	97.0	3.5	6.64	2.50						
1M	20M Treasury 1979	97.0	3.5	6.64	2.50						
1M	14M Treasury 1980	97.0	3.5	6.64	2.50						
1M	10M Treasury 1980	97.0	3.5	6.64	2.50						
1M	8M Treasury 1980	97.0	3.5	6.64	2.50						
1M	7M Treasury 1980	97.0	3.5	6.64	2.50						
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